

# India Capital

GROWTH FUND

---

## Annual Report & Audited Financial Statements

2020

---

FOR THE YEAR ENDED 31 DECEMBER 2020

# CONTENTS

Management and administration	1
Chairman's statement	2
Investment Manager's report	3
Directors	6
Disclosure of directorships in public companies and other relevant entities	7
Directors' report	8
Statement of Directors' responsibilities	17
Unaudited Directors' remuneration report	18
Audit Committee report	19
Principal investments	22
Portfolio statement	23
Independent Auditor's report	25
Audited statement of comprehensive income	33
Audited statement of financial position	34
Audited statement of changes in equity	35
Audited statement of cash flows	36
Notes to the financial statements	37



## MANAGEMENT & ADMINISTRATION

### DIRECTORS

Elisabeth Scott (Chairman)  
Peter Niven  
Patrick Firth (Appointed on 25 September 2020)  
John Whittle (Retired on 25 September 2020)

### REGISTERED OFFICE

1 Royal Plaza  
Royal Avenue  
St. Peter Port  
Guernsey GY1 2HL

### INVESTMENT MANAGER

Ocean Dial Asset Management Limited  
13-14 Buckingham Street  
London WC2N 6DF

### ADMINISTRATOR AND SECRETARY

Apex Fund and Corporate Services (Guernsey) Limited  
1 Royal Plaza  
Royal Avenue  
St. Peter Port  
Guernsey GY1 2HL

### CUSTODIAN

Kotak Mahindra Bank Limited  
3rd floor, 27 BKC  
C-27 G Block  
Bandra Kurla Complex  
Bandra East  
Mumbai 400 051 India

### BROKER

Shore Capital Stockbrokers Limited  
Cassini House  
57-58 St James's Street  
London SW1A 1LD

### REGISTRAR

Neville Registrars Limited  
Neville House  
Steelpark Road  
Halesowen  
Birmingham B62 8HD

### INDEPENDENT AUDITOR

Deloitte LLP  
Regency Court  
Gategny Esplanade  
St Peter Port  
Guernsey GY1 3HW

## CHAIRMAN'S STATEMENT

2020 saw considerable turbulence in stock markets globally, and India was no exception. Investors in India saw share prices fall dramatically in March and April and then a steady strong recovery to the year end. The sharp fall came in response to the nationwide lockdown introduced by the Indian Government in March 2020 in an attempt to stop the spread of COVID-19. As the lockdown was lifted, the economy showed signs of recovery and share prices moved up.

### PERFORMANCE

Over the year, the Net Asset Value (NAV) per share of your company rose by 10.4%, underperforming the company's benchmark, the BSE Mid Cap Index (sterling, total return) which rose by 13.9%. However, the company's share price rose by 18.8%, with the discount to NAV decreasing from 20.2% to 14.1%. Much of the underperformance over the year was due to the company's exposure to private sector banks, which have been hurt by concerns about possible rising non-performing loans. The Investment Manager's report covers the financial sector in more detail. It is worth noting that relative performance was poor in the first half of the year, but in the second half of the year, as the expectations of an economic recovery took hold, the company outperformed its benchmark, with positive contributions from companies likely to benefit from outsourcing and pharmaceutical manufacturers.

### INVESTMENT MANAGER

As I noted in my statement last year, the Investment Manager appointed Tridib Pathak as co-Head of Equities, to work alongside Gaurav Narain, the Company's investment adviser and a financial analyst will join the team at the end of March 2021. Ocean Dial has continued to invest in the fund management team based in Mumbai, adding a data analyst and two senior analysts, and are in the process of recruiting a financial sector analyst. In the Investment Manager's report you will read a detailed account of the evolution of the Ocean Dial investment process. The Board is pleased with the progress that has been made so far and is confident that this tighter process gives the Company stronger foundations upon which to build better performance in the future.

### DISCOUNT

As you will be well aware, the Extraordinary General Meeting held in June 2020 saw shareholders vote in favour of the continuation of the company and the introduction of the redemption facility. The redemption facility gives shareholders the right to request the redemption of part or all of their shareholding on 31 December 2021 (with a record date of 30 September 2021) and every second year thereafter at a maximum discount of 6% to NAV.

As I write, the discount to NAV remains around 12%, which is in line with the majority of our peer group but, nonetheless, is wider than the Board would like. The Board, the Manager and our brokers, Shore Capital, continue to look for ways to reduce the discount over time.

### GOVERNANCE, BOARD LEADERSHIP AND EFFECTIVENESS

The Board individually and collectively seeks to act with diligence, honesty and integrity. I encourage its members to express differences of perspective and to challenge but always in a respectful, open, cooperative and collegiate fashion. The Board encourages diversity of thought and approach and chooses its members with this approach in mind. The governance principles that the Board has adopted are designed to ensure that the Company delivers long term value to its shareholders and treats all shareholders equally. All shareholders are encouraged to have an open dialogue with the Board and as a consequence of this approach, we have had feedback from certain shareholders that three directors is too small a number for a Board such as this. We have, therefore, engaged a recruitment firm to conduct a search for a successor to Peter Niven who will retire from the Board at the end of 2021 and for an additional director, who can bring hands on knowledge of investing in India to the Board whilst providing further diversity to the Board.

### SPREADING THE MESSAGE

One of the more positive developments to have arisen out of the pandemic has been the increase in engagement with current and prospective shareholders in the company. Ocean Dial has conducted a number of well attended webinars and investment updates, and we have been delighted with the enthusiasm with which these have been greeted by shareholders. If you have been unable to attend in person, they are available on the company's website ([indiacapitalgrowth.com](http://indiacapitalgrowth.com)). Please do register if you would like to attend future events of this type.

### OUTLOOK

India experienced a technical recession in November 2020, however, the economic recovery appears to be gathering steam. Whilst new COVID-19 cases in India are on the increase again, a second lockdown is currently regarded as unlikely and the economic recovery is expected to continue with the implementation of a successful vaccination programme coupled with investment from international companies seeking to diversify their supply chains and by reductions in corporate tax rates. For so long we have been predicting economic benefits from the reforms that the Modi-led government has been putting in place – at last it seems that these are bearing fruit.

Thank you for your support over the last year. The Board is optimistic that your Company will prosper as India's growth accelerates.



Elisabeth Scott | Chairman

25 March 2021

## INVESTMENT MANAGER'S REPORT

Just before 2020 began, the Indian Government's Chief Economic Advisor tweeted:

**"Clear message from PM: India's business sector and banks have been cleaned, and a rules based system introduced. The next stage is to build a risk taking culture & trigger the animal spirits of the Indian entrepreneur."**

Indeed, after years of disruptive reforms, Indian companies were witnessing evidence of demand returning to help real GDP growth pick up from its lowest level since 2012 and corporate profitability recover from its lowest level since 2001. The pandemic has delayed but not derailed this story (more on this later). Over the year ended 31 December 2020 the portfolio delivered 10.4% growth in Sterling terms versus the BSE Midcap TR Index which delivered 13.9%. This year was however very much one of two halves as the market reacted and then recovered from the global spread of COVID-19:

	H1 2020	H2 2020	2020
ICGF NAV	-20.4%	38.7%	10.4%
BSE MidCap TR Index	-11.4%	28.6%	13.9%
Out / Underperformance	-9.0%	10.1%	-3.5%

As 2019 came to an end we were fully conscious that the portfolio's longer term numbers were not up to the high standards that we set ourselves. This report will therefore start with the steps taken by the team to improve performance, followed by an overview of how the portfolio was re-calibrated over the year, and will conclude with our outlook.

### IMPROVING PERFORMANCE

The recruitment of Tridib Pathak as my fellow co-Head of Equities in October 2019 has added 30 years of institutional experience to the research team. Subsequently, one data analyst and two senior analysts joined the team with an additional financial sector analyst due to join the team very shortly.

With a bigger and more experienced team, the investment universe was re-examined. 850 companies with a market capitalisation higher than US\$100m were whittled into a shortlist of 143. Businesses that we feel are un-scalable, conglomerated, overcomplicated, driven by commodity prices, have governance concerns, are owned by the Government, exposed mainly to overseas consumers, or where we don't have enough knowledge to have an informed view on any of the above, are currently excluded. Each analyst covers roughly 30 names and coverage entails detailed financial modelling, one-to-one corporate interaction at least twice annually, and a final valuation

based on relative and absolute metrics. All financial models are aggregated at a portfolio level by the data analyst, and the universe is now ranked on a live basis in descending order of expected return which then helps guide me on where to direct deeper due diligence whilst also acting as a behavioural nudge for potential sell decisions.

An investment committee was formed as a gatekeeper for the investment universe and as a forum for open debate to test for behavioural attachment to flawed investment theses. In addition, we adopted more technology through an AI tool to increase analyst productivity in assessing new ideas, monitoring universe companies, and aggregating due diligence from a broader range of sources. We believe these efforts are now feeding into better performance and expect over time to have the combined benefit of supplementing our long-standing ability to unearth new opportunities, with limiting the impact that poor investments can have on returns.

Going forwards, business practices in India have been changing and this has been accelerated by the recent slowdown. Any improvement takes time to filter through into better reputations, stronger profitability, and higher valuations, hence creating an opportunity for mispricing, particularly in a market that has been hyper-focused on "proven-quality" at any price. Beyond the well-known market darlings, we are noticing a broader recognition by management teams of minority shareholder rights, transparency, alignment of interests, and professionalisation. This is being driven by a combination of an inter-generational handover of family control, ESG awareness, rapidly growing social media usage<sup>1</sup>, and greater openness to work with external shareholders who can act as stewards for best practice. As such, we are also in the process of adding a dedicated external and internal ESG resource for integration into our investment process in order to capture opportunities presented by this transition. We look forward to updating investors on this in the coming year.

### PORTFOLIO ACTIVITY

As the Pandemic was flaring overseas we exited our most global consumer facing business, Motherson Sumi Systems (an auto-components manufacturer) and subsequent to India's lockdown, we lowered our banking exposure, particularly to businesses most exposed to unsalaried borrowers and SMEs. Beyond this, underlying stock specific risks were re-assessed name by name but as volatility, it was clear that the market was offering an opportunity to purchase exceptional businesses at deeply discounted prices.

We added to our four remaining private sector banks that each offer different types of exposure. While City Union Bank and Federal Bank are regional in nature focusing on

<sup>1</sup> There were 294 million active users in 2018 vs 136 million in 2016 (We are Social, McKinsey)

## INVESTMENT MANAGER'S REPORT continued

SMEs and corporate banking, IndusInd Bank and IDFC Bank are more retail driven. They are well capitalised and have used the RBI's moratorium to boost their provision coverage ratios in anticipation of higher non-performing loans – something that has not yet transpired as India's economy continues to re-open.

Switching from borrowing to spending, our long-held thesis that companies most geared to rural consumers in India will provide the strongest returns has been tested over the last two years in the wake of disruptive government reforms and a credit crunch in early-2019. Our confidence has however been reinforced of late. Rural India has been less impacted by COVID-19 and has a lot of tailwinds – a good Monsoon and massive doses of investment by a government now looking to stimulate rather than disrupt. Our three names most focused in this space are dominant players to whom we have added-to during the volatility. Bajaj Consumer Care in almond hair oil, Emami in the increasingly popular Ayurvedic segment and Jyothy Laboratories in household and personal care. They have participated in the sharpest end of the recovery in sales and are still very attractively valued relative to both their own history and the peer group.

In terms of new additions to the portfolio we were looking for market leaders and companies who had the ability to thrive in a post-COVID world. Dixon Technologies is one such example of the both. Using its dominance in LEDs (it is a top four global player), it has expanded its base to be an outsourced manufacturer for the likes of Xiaomi, Panasonic, and Samsung for items including televisions, mobile phones, and medical equipment. At a time when global companies are looking to broaden the geographic sources of their production, and the Indian government is providing significant incentives to reduce its electronics import bill of over \$40bn (mainly from China) - Dixon is in the right place at the right time. It is rapidly adding brands to its portfolio across segments and is set to grow at a substantial pace over the next few years. Currently a small cap, we don't expect it to be so for very long.

Beyond electronics, an area of the portfolio that has performed well during this period is the broader chemicals space. Long term holdings such as Divi's Laboratories, Neuland Laboratories (active pharmaceutical ingredients and custom research) and PI Industries (agrochemicals) have seen strong growth as their customers have sought to build up their inventories. To this we added Aarti Industries a global leader in benzene chemistry supplying to the likes of global companies such as Pfizer, Bayer, BASF, 3M, Dow and Unilever, as well as a whole host of Indian blue chips. Both these sets of customers are looking to de-risk their sourcing from China whose chemicals manufacturing base is ten times the size of India's. Our holdings have a strong order book and have an excellent track record in executing on their product pipeline. With huge structural tailwinds we have high visibility of a conservative 20% annual growth trajectory for the coming years.

We introduced ICICI Lombard to the portfolio which is India's largest private sector general insurance company that is building a technology platform like no other in India. The company has been replacing manually-repetitive paper-intensive processes with artificial intelligence in areas such as claims adjudication and fraud detection to lower costs and improve customer experience. It is set to gain market share from cumbersome public sector companies and is well placed to capitalise on a historically underpenetrated but growing part of India's wallet-spend.

A position was built in CCL Products which is the world's largest private label instant coffee manufacturer. Aside from steady growth of 19% per annum over the last five years, we think the business can earn a higher valuation as it takes on Nestlé in India with its domestic brand Continental. It will do this armed with low cost manufacturing and economies of scale, a strong reputation amongst its long term client relationships for consistency and quality, and technical know-how to produce high-quality instant coffee using all grades of raw coffee beans.

Multi Commodity Exchange, India's largest commodity exchange was also a new addition. It has near monopoly position in trading non-agricultural commodities such as energy, base metals and bullion. The sophistication of India's financial market ecosystem is accelerating as the regulator has permitted new distribution channels (banks' broking subsidiaries), new products (option contracts, commodity index futures) and new participants including mutual funds. These initiatives will go a long way in growing the commodity market in India, and MCX being the dominant player is well placed to benefit the most due to its head start and the strong network effects the business enjoys.

The final new entrant of the year was Persistent Systems, an IT Services company which has been among the first movers in digital technology. It has projects in key areas of cloud, analytics and mobility. Following a period of restructuring (having revamped its management team), the company is now scaling up and margins are expanding. India's broader IT services sector is seeing a boom in demand as companies around the world look for support to facilitate their transition to a cloud-based infrastructure. This is Persistent's core strength, and importantly the Company's clients are no longer seeing IT services as way to cut costs, but as an enabler for top-line growth.

Portfolio turnover (at 29%) has been higher than usual this year as we sought to re-calibrate to deliver the best possible returns over the coming three years at the lowest risk exposure. The outlook from the management team of our companies for the coming year is very positive which tallies with our broader assessment of what is happening in India.



## INVESTMENT MANAGER'S REPORT continued

### OUTLOOK

Going forwards, the core driver for returns will be a shift in earnings expectations, and in this regard our conviction is growing. We also believe that India may be poised for a recovery in cyclical businesses which have struggled over the last four years. Having now increased our banking exposure, we believe the portfolio is well geared to take advantage of this with 46% of its weight comprising of banks, auto, cement, infrastructure and gas utilities.

As international investors grapple with challenges within their respective countries, the prospective resumption in demand and expansion of profitability in India is largely going unnoticed. The country historically produced 60% of the world's vaccines and will produce a greater proportion of doses for COVID-19. It has a strong vaccination infrastructure which should help to mitigate the impact of a potential second wave of infections which has yet to occur.

Thus far, the economy is virtually back to being fully re-opened but the key question is how sustainable is the economic bounce-back? We choose to be macro aware rather than macro driven and our conviction on the answer being a positive one is driven by our analysis of the investible universe. More broadly, at the time of writing the country is more open than it was in 2020 and liquidity is more abundant than it was in 2019. This is exactly what is needed following several years of disruptive structural reforms that climaxed in the pandemic. The portfolio is forecast to deliver substantial earnings growth over FY22 and, as greater clarity on the operating environment has continued to come through, our confidence in this is strong. That this portfolio is valued by the market at a multiple of 16x is a strong signal and one that matches our conviction that India is poised for a sustained period of positive surprises for investors.

**Gaurav Narain** | Ocean Dial Asset Management

25 March 2021



## DIRECTORS

The Directors as at 31 December 2020, all of whom are non-executive, are as follows:

### **ELISABETH SCOTT (CHAIRMAN)**

Elisabeth was appointed to the Board as Chairman on 18 December 2017. She has 35 years' experience in the asset management industry having started as a US equity fund manager in Edinburgh in 1985. She went to Hong Kong in 1992, where she remained until 2008, most recently in the role of Managing Director and Country Head of Schroder Investment Management (Hong Kong) Limited and Chairman of the Hong Kong Investment Funds Association. She is aged 58 and a UK resident.

### **PETER NIVEN**

Peter was appointed to the Board on 11 August 2011. He has over 41 years' experience in the financial services industry both in the UK and offshore. He was a senior executive in the Lloyds TSB Group until his retirement in 2004 and until July 2012 was the Chief Executive of Guernsey Finance LBG, promoting the island as a financial services destination. He is a Fellow of the Chartered Institute of Bankers and a Chartered Director. He is aged 66 and a resident of Guernsey.

### **PATRICK FIRTH**

Patrick was appointed to the Board on 25 September 2020. He has almost 30 years' experience advising management companies, general partners and investment companies and has worked in the fund industry in Guernsey since joining Rothschild Asset Management C.I. Limited in 1992. Patrick was the Managing Director at Butterfield Fund Services (Guernsey) Limited (subsequently Butterfield Fulcrum Group (Guernsey) Limited), a company providing third party fund administration services, from 2002 to 2009. Former Chairman of the Guernsey International Business Association and of the Guernsey Investment Fund Association. Patrick is also a member of the Chartered Institute for Securities and Investment. He is aged 59 and a UK resident.



## DISCLOSURE OF DIRECTORSHIPS IN PUBLIC COMPANIES AND OTHER RELEVANT ENTITIES

The following summarises the Directors' directorships in other public companies:

	Company name	Stock exchange
Elisabeth Scott	Dunedin Income Growth Investment Trust PLC	London
	Allianz Technology Trust PLC	London
	Fidelity China Special Situations PLC	London
	Association of Investment Companies	N/A
Peter Niven	KKV Secured Loan Fund Limited (formerly SQN Asset Finance Income Fund Limited)	London
	Association of Investment Companies	N/A
Patrick Firth	NextEnergy Solar Fund Limited	London
	ICG-Longbow Senior Secured UK Property Debt Investments Limited	London
	Riverstone Energy Limited	London
	GLI Finance Limited	AIM
	Investec W&I International PCC Limited	TISE
	Global Private Equity One Limited	Bermuda

## DIRECTORS' REPORT

The Directors present their annual report and the audited financial statements of the Company for the year ended 31 December 2020 which have been properly prepared in accordance with The Companies (Guernsey) Law, 2008, as amended.

### THE COMPANY

India Capital Growth Fund Limited (the "Company") was registered in Guernsey on 11 November 2005 and is a closed-ended investment company with its shares admitted to trading on the main market of the London Stock Exchange. At 31 December 2020, the Company has one wholly owned Mauritian subsidiary, ICG Q Limited. The Company has an unlimited life, although a redemption facility has been put in place following the passing of a shareholders' resolution at a General Meeting on 12 June 2020. The first date at which shareholders will be able to request the redemption of some or all of their shares will be on 31 December 2021, with a record date of 30 September 2021.

### GROUP CHANGES

The Board of Directors continues to take steps to close down and liquidate its Mauritian subsidiary, ICGQ Limited, given it no longer serves a beneficial purpose for the Company's shareholders. However, this process will take some time given the restrictions imposed by the Indian regulators on transferring listed Indian equities from one entity to another without incurring considerable additional costs. During this process the investment portfolio will transition from ICGQ Limited to the Company.

### INVESTMENT POLICY

The Company's investment objective is to provide long-term capital appreciation by investing in companies based in India. The investment policy permits the Company to make investments in a range of Indian equity and equity linked securities and predominantly in listed mid and small cap Indian companies with a smaller proportion in unlisted Indian companies. Investment may also be made in large cap listed Indian companies and in companies incorporated outside India which have significant operations or markets in India. While the principal focus is on investment in listed equity securities or equity linked securities, the Company has the flexibility to invest in bonds (including non-investment grade bonds), convertibles and other types of securities. The Company may, for the purposes of hedging and investing, use derivative instruments such as financial futures, options and warrants. The Company may, from time to time, use borrowings to provide short-term liquidity and, if the Directors deem it prudent, for longer term purposes. The Directors intend to restrict borrowings on a longer-term basis to a maximum amount equal to 25% of the net assets of the Company at the time of the drawdown. It is the Company's current policy not to hedge the exposure to the Indian Rupee.

The portfolio concentration ranges between 30 and 40 stocks; however, to the extent the Company grows, the number of stocks held may increase over time. The Company is subject to the following investment limitations:

- No more than 10 per cent. of Total Assets of ICG Q and the Company (measured at the time of investment) may be invested in the securities of any one Issuer; and
- No more than 10 per cent. of Total Assets ICG Q and the Company (measured at the time of investment) may be invested in listed closed-ended funds.

The Board of Directors of the Company does not intend to use derivatives for investment purposes. The Directors confirm the investment policy of the Company has been complied with throughout the year ended 31 December 2020.

### LONG-TERM SUSTAINABLE SUCCESS

The long-term performance of the Company and its reputation for transparency and good governance are paramount to its long-term success for the benefit of all its stakeholders.

In order to ensure good governance of the Company, the Board has set various limits on the investments in the portfolio, whether in the maximum size of individual holdings, the total aggregate percentage of unlisted investments in the portfolio, the use of derivatives, the level of gearing and others. These limits and guidelines are regularly monitored.

Our mandate is to invest in India, predominantly in listed mid cap and small cap companies where the Investment Manager believes significant long-term investment performance can be achieved. The Board considers this is best achieved via the investment trust structure constructing a portfolio of individually chosen shares in underlying companies whose business is in India. Consequently, our Investment Manager, Adviser and Analysts do considerable research in house to identify suitable investments. The Board works with the Investment Manager to ensure it has the necessary resources available and that those resources are of the desired quality.

It is one of our long-term objectives that the share price should trade at a level close to the underlying net asset value of the shares. Share price discounts and premiums are determined by supply and demand. The Directors have focused the marketing of the Company particularly on explaining, through the press, the characteristics of investing in India, largely to dispel sentiment based negative misperceptions and to inform the investing community of its long term potential for significant sustainable growth in India.

## DIRECTORS' REPORT (continued)

### RESULTS AND DIVIDENDS

The Company's performance during the year is discussed in the Investment Manager's report on pages 3 to 5.

The results for the year are set out in the audited statement of comprehensive income on page 33.

Consistent with the Company's investment policy of providing long term capital appreciation, the Directors do not recommend the payment of a dividend for the year ended 31 December 2020 (2019: £nil).

### SUBSTANTIAL INTERESTS

Shareholders who held an interest of 3% or more of the Ordinary Share Capital of the Company at 28 February 2021, being the latest date such data is available, are stated in the table below:

	Number of shares	% holding
Lazard Asset Management	22,103,781	19.7%
Hargreaves Lansdown	9,386,583	8.3%
City of London Investment Management	9,085,275	8.1%
Interactive Investor	6,154,590	5.5%
Premier Miton Investors	4,900,000	4.4%
Charles Stanley	4,224,237	3.8%
Castellain Capital	3,778,298	3.4%
Almitas Capital	3,716,441	3.3%

### DIRECTORS

The names and a short biography of the current Directors of the Company are set out on page 6, Elisabeth Scott and Peter Niven served throughout the year and to date. Patrick Firth was appointed as Director and Chairman of the Audit Committee at the Company's Annual General Meeting on 25 September 2020. John Whittle retired at the conclusion of the Company's Annual General Meeting.

### DIRECTORS' INTERESTS

At 31 December 2020, Directors and their immediate families held the following declarable interests in the Company:

	Ordinary shares
Elisabeth Scott	50,000
Peter Niven	37,500
Patrick Firth	25,000

### INDEPENDENT AUDITOR

The Independent Auditor, Deloitte LLP, has indicated their willingness to continue in office. Accordingly, a resolution for their reappointment will be proposed at the forthcoming Annual General Meeting.

### ONGOING CHARGES

In accordance with the recommended methodology set out by the Association of Investment Companies ("AIC"), the ongoing charges ratio ("OCR") of the Company and its subsidiary for the year ended 31 December 2020 was 1.63% based on an average AUM of £88,908,000 (2019: 1.85% based on an average AUM of £106,596,000).

### CORPORATE GOVERNANCE

The Company is a member of the AIC and has elected to follow the AIC Code, as revised in February 2019. The AIC Code has been endorsed by the FRC as an alternative means for their members to meet their obligations in relation to the UK Corporate Governance Code, as published in July 2018. The AIC Code addresses all the principles and recommendations on issues that are of specific relevance to investment companies.

The UK Corporate Governance Code includes provisions relating to: (i) the role of the chief executive; (ii) executive directors' remuneration; (iii) a nomination committee; and (iv) an internal audit function. For the reasons set out in the AIC Corporate Governance Guide, the Board of Directors considers these provisions are not relevant to the position of the Company, due to the size of the Board and as an externally managed investment company with no employees.

The Finance Sector Code of Corporate Governance issued by the Guernsey Financial Services Commission (the "GFSC Code") applies to the Company, Companies which report against the UK Corporate Governance Code or the AIC Code are deemed to meet the requirements of the GFSC Code.

As stated above, the Board considers that it has complied with the AIC Code and UK Code during the year ended 31 December 2020.

## DIRECTORS' REPORT (continued)

### COMPOSITION AND INDEPENDENCE OF THE BOARD

The Board currently consists of three Non-Executive Directors, all of whom are independent. The Chairman of the Board is Elisabeth Scott. In considering the independence of the Chairman, the Board has taken note of the provisions of the AIC Code relating to independence and has determined that Elisabeth Scott is an Independent Director. The Chairman does not have, and has not had, any relationships or circumstances that may create a conflict of interest between his interests and those of shareholders. As the Chairman is an Independent Director, no appointment of a Senior Independent Director has been made. The Company has no employees and therefore there is no requirement for a Chief Executive.

### BOARD MEETINGS

The Board generally meets on at least four occasions each year, at which time the Directors review the management of the Company's assets and all other significant matters so as to ensure that the Directors maintain overall control and supervision of the Company's affairs. The Board is responsible for the appointment and monitoring of all service providers to the Company. The Board believes all the Directors have sufficient time to meet their Board responsibilities.

#### Board meetings, Committee meetings and Directors' attendance

During the year, the Directors in attendance at meetings were as listed in the table below:

	Board Meeting		Audit Committee	
	Regular	Ad hoc	No of meetings	Attended
Elisabeth Scott	4	1	3	3
Peter Niven	4	2	3	3
Patrick Firth <sup>1</sup>	1	0	1	1
John Whittle <sup>2</sup>	3	2	2	2

<sup>1</sup> became a director of the Company on 25 September 2020

<sup>2</sup> ceased to be a director of the Company on the 25 September 2020

### PERFORMANCE EVALUATION

On an annual basis the Board formally considers the independence of its members, its effectiveness as a Board, the balance of skills represented and the composition and performance of its committees. The size of the Board and independence of its members are such that the Board does not consider the need for external evaluations. The Board considers that it has an appropriate balance of skills and experience in relation to the activities of the Company and offers relevant training where necessary. The Chairman evaluates the performance of each of the Directors on

an annual basis, taking into account the effectiveness of their contributions and their commitment to the role. The performance and contribution of the Chairman is reviewed by the other Directors under the leadership of the Chairman of the Audit Committee. The conclusion of the 2020 review was that the skill sets of the members of the Board were complementary, and that the Board functioned effectively. Even though, the performance evaluation is deemed effective, the Board may consider having an external evaluation of the performance in the future.

### NOMINATION COMMITTEE

The size of the Board and independence of its members are such that the Board does not consider there is need for a separate Nomination Committee. Any proposal for a new director is discussed and approved by the Board, having considered the current skills, experience and diversity of the Board. During the year, John Whittle indicated his intention to retire at the conclusion of the Annual General Meeting. The Board engaged Fletcher Jones, an independent search agency, to assist with identifying a suitable candidate. Following consideration of the candidates presented and the skill set required, Patrick Firth was selected and his appointment was approved by shareholders at the Company's Annual General Meeting. The Board ensured relevant induction training was provided upon commencement.

Following feedback from shareholders that three directors is too small a number for a Board such as this, the Company engaged a recruitment firm to conduct a search for a successor to Peter Niven who will retire from the Board at the end of 2021 and an additional director, who can bring hands on knowledge of investing in India to the Board. The Chairman will not chair the Board meeting when it is dealing with the appointment of a successor to the chairmanship. The appointment and succession plans for the Company are based on merit and objective criteria.

Each Director stands for annual re-election at the Company's Annual General Meeting.

### REMUNERATION COMMITTEE

The size of the Board and independence of its members are such that the Board does not consider the need for a separate Remuneration Committee. Remuneration is reviewed annually and discussed by the Board as a whole with reference to the Trust Associates Investment Company Non-Executive Directors' Fee Review. Collective decision making of the Board around remuneration ensures that no director is involved in deciding their own remuneration outcome.

Directors' and Officers' liability insurance cover is maintained by the Company on behalf of the Directors.

## DIRECTORS' REPORT (continued)

### AUDIT COMMITTEE

All members of the Board are also members of the Audit Committee. The Chairman of the Audit Committee is Patrick Firth who was appointed on 25 September 2020, succeeding John Whittle who was Chairman of the Audit Committee until his retirement on 25 September 2020. The Chairman of the Board is also a member of the Audit Committee given her extensive experience and knowledge, in particular given her appointment to the Board of the Company for more than 3 years. The Audit Committee conducts formal meetings throughout the year for the purpose, amongst others, of considering the appointment, independence, effectiveness of the audit and remuneration of the auditors and to review and recommend the annual statutory accounts and interim report to the Board. Full details of its functions and activities are set out in the report of the Audit Committee.

### ENVIRONMENTAL, SOCIAL AND GOVERNANCE ("ESG") MATTERS

The management of Sustainability Risks forms an important part of the due diligence process implemented by the Investment Manager. When assessing the Sustainability Risks associated with underlying investments, the Investment Manager is assessing the risk that the value of such underlying investments could be materially negatively impacted by an environmental, social or governance event or condition. Sustainability Risks are generally incorporated into the Investment Manager's evaluation of an issuer's investment risk or return, across all asset classes, sectors, and markets in which the Company invests. Sustainability Risks are identified, monitored and managed by the Investment Manager in the following manner:

The Investment Manager believes that sound governance is an essential element of a company's long term sustainability and growth, and that detailed analysis beyond financial data is required to understand the true characteristics of a potential underlying investment. This includes, but is not limited to, conviction in the alignment of interest between the owners, managers and minority shareholders of a business, the nature and extent of the true independence of the Board and its specialist sub-committees, capital allocation and dividend policies, tax treatment, key man risk and succession planning. Governance plays a central role in the investment philosophy of the Investment Manager and it naturally veers away from certain sectors where practical issues of "getting business done" within India can undermine good governance. These sectors tend to be capital intensive, rely on multiple bureaucratic approvals for authorisation and are often cash flow negative. The Investment Manager also avoids industries that are considered harmful to the wellbeing of society not least because they are often on the wrong end of regulation

and tax considerations that can create unforeseen financial uncertainty. These include tobacco, alcohol, gambling and defence equipment manufacturers of all descriptions.

The Investment Manager gives as equal importance to the non-financial elements of environmental and social issues of a business as it does to its financial modelling when considering a company for an underlying investment. These include but are not restricted to topics such as gender diversity, environmental impact on production, carbon footprint, workplace health and local community engagement. As its process and understanding of these subjects develops and as reporting standards and transparency improve, the Investment Manager intends to engage with external research and data providers. Where the Sustainability Risks associated with a particular investment have increased beyond the ESG risk appetite of the Company, the Investment Manager will consider selling or reducing that exposure to the relevant investment, taking into account the best interests of the shareholders of the Company.

### EMPLOYEES, HUMAN RIGHTS AND CORPORATE SOCIAL RESPONSIBILITY

The Company has no employees, all of its Directors are non-executive and third parties carry out its day-to-day activities. Therefore, there are no disclosures to be made in respect of employees and the Company has not adopted a policy on human rights as it has no employees and its operational processes are delegated. As an investment company, the Company does not provide goods and services in the normal course of business and has no customers. Accordingly, the Board considers that the Company is not within the scope of the Modern Slavery Act 2015. Whilst the Company is not obliged to comply with the Act, the Board is in agreement with its aims and receives confirmation from those third party service providers which are in scope that they are in compliance.

The Investment Manager's primary objective is to produce superior financial returns for the Company's shareholders. It believes that high standards of corporate social responsibility ("CSR") make good business sense and have the potential to protect and enhance investment returns. Consequently, its investment process considers social, environmental and ethical issues when, in the Manager's view, these have a material impact on either investment risk or return.

## DIRECTORS' REPORT (continued)

### SECTION 172 STATEMENT

Section 172 of the Companies Act 2006 applies directly to UK domiciled companies. Nonetheless, the intention of the AIC Code is that the matters set out in section 172 are reported on by all companies, irrespective of domicile, provided this does not conflict with local company law. Under section 172, directors have a duty to promote the success of their company for the benefit of its members as a whole, whilst having regard to (amongst others) the likely consequences of their decisions in the long-term and the interests of the company's wider stakeholders. Information on how the Board have acted in accordance with the requirements of section 172 is included throughout the Directors' report, and more specifically:

- details on the Company's values and business model can be found under the "Chairman's Statement" on pages 2 and under the "Investment Policy" on page 8;
- details of how the Company seeks to generate and preserve value over the long-term can be found in the "Investment Manager's Report" under pages 3-5 and Long-term sustainable success on Page 8;
- information on the emerging and principal risks that could disrupt the long term success of the Company and how the Board seeks to manage and mitigate them are considered under "Risk Management and Internal Control" on page 13 and "Principal Risks and Uncertainties" on page 13;
- details on how the Board engages with key shareholders and why they are important can be found under "Shareholder communication" on page 15;
- in relation to the Company's portfolios, the Investment Manager has day-to day responsibility for the Company's dealings with suppliers, contractors, customers and others and information of how they foster these relationships are included under "Portfolio activity" on pages 3-4;
- information on the ESG approach adopted by the Company can be found under "Environmental, Social and Governance ("ESG") Matters" on page 11; and
- details of how the Board works towards the long-term sustainable success of the Company and ensure good governance can be found under "Long-term sustainable success" on page 8.

In making decisions, the objective of the Board is always to ensure the long-term sustainable success of the Company and, therefore, the likely long-term consequences of any decision are a key consideration. In relation to the decisions taken by the Board during the year under review, the Board acted in good faith, and in a way that would most likely promote the Company's long-term sustainable success and achieve its wider objectives for the benefit of the shareholders as a whole, having had regard to the wider stakeholders and the other matters set out in section 172.

### BOARD LEADERSHIP, EFFECTIVENESS, DIVERSITY & SUCCESSION PLANNING

The Board recognises that its tone and culture is important and will greatly impact its interactions with shareholders and service providers as well as the development of long-term shareholder value. The importance of sound ethical values and behaviours is crucial to the ability of the Company to achieve its objectives successfully.

The Board individually and collectively seeks to act with diligence, honesty and integrity. It encourages its members to express differences of perspective and to challenge but always in a respectful, open, cooperative and collegiate fashion. The Board encourages diversity of thought and approach and chooses its members with this approach in mind. The governance principles that the Board has adopted are designed to ensure that the Company delivers long term value to its shareholders and treats all shareholders equally. All shareholders are encouraged to have an open dialogue with the Board.

The Board recognises that the Company will take investment and other risks in order to achieve its objectives but these risks are monitored and managed and the Company seeks to avoid excessive risk taking in pursuit of returns. A large part of the Board's activities are centred upon what is necessarily an open and respectful dialogue with the Investment Manager. The Board believes that it has a very constructive relationship with the Investment Manager whilst holding them to account and questioning the choices and recommendations made by them.

The Board supports the principal of diversity and confirms that there will be no discrimination on the grounds of gender, social and ethnic background, cognitive and personal strengths. The Board's overriding intention is to ensure that it has the best combination of people in order to achieve long-term capital growth for the Company's shareholders from an actively managed portfolio of investments. To this effect, the Board, as part of its succession plan, will continue to appoint individuals who, together as a Board, will aim to ensure the continued optimal promotion of the Company. The Board currently consists of one female and two male Directors.

## DIRECTORS' REPORT (continued)

### RISK MANAGEMENT AND INTERNAL CONTROL

The Board is responsible for establishing and maintaining the Company's system of internal controls and for maintaining and reviewing its effectiveness. The system of internal controls is designed to manage rather than to eliminate the risk of failure to achieve business objectives and as such can only provide reasonable, but not absolute, assurance against material misstatement or loss.

The Board also considers the process for identifying, evaluating and managing any significant risks faced by the Company. At each quarterly meeting of the Board a report on the control environment and risk assessment is presented and considered. Changes in the risk environment are highlighted as are changes in the controls in force to manage or mitigate those risks. The Board is satisfied that appropriate controls are in place in relation to the key risks faced by the business.

### PRINCIPAL RISKS AND UNCERTAINTIES

The Board confirms that they have carried out a robust assessment of the principal risks facing the Company, including those that would threaten its business model, future performance, solvency or liquidity. The Board has drawn up a Control Environment and Risk Assessment Matrix (the "Matrix"), which identifies the key risks to the Company and considers the impact and likelihood of each significant risk identified. The Board review the Matrix at least quarterly to ensure, in particular, that any emerging risks are identified, assessed and documented at an early stage.

The Principal Risks fall into the following broad categories:

- **Investment Performance risk:** The Company's long-term growth is dependent upon the performance of its investment portfolio. Consequently, if the portfolio fails to perform in line with the investment objectives and policy, and if the companies in the portfolio perform poorly or markets move adversely, especially over an extended period, it may jeopardise the long term future of the Company. The Board reviews reports from the Investment Manager at each quarterly Board meeting, paying particular attention to the constitution of the portfolio, its liquidity and its attribution by sector and weighting compared to the BSE Mid Cap Total Return Index.
- **Political, Currency & Emerging Market risk:** The value of the Company's assets may be affected by uncertainties in India such as political developments, changes in government policies, restrictions on foreign investment and currency repatriation, currency fluctuations and other developments in the laws and regulations.

- **Operations, Systems and Data Security Failure risk:** The Company is exposed to the risks arising from any failure of systems and controls in the operations of the Investment Manager, the Administrator, or the Company's other service providers. Under normal circumstances members of the Audit Committee visit the Investment Manager annually to perform a due diligence review of its controls and the Board receives reports annually from the Administrator on their internal controls. Cybersecurity controls at all service providers are reviewed on a regular basis.
- **Accounting, Legal and Regulatory risk:** The Company is at risk if it fails to comply with the laws and regulations applicable to a company with a premium listing on the Main Market of the London Stock Exchange and the Guernsey, Mauritian and Indian laws and regulations or if it fails to maintain accurate accounting records. The Investment Manager and Administrator provides the Board with regular reports on changes in regulations and accounting requirements.
- **Multi-jurisdictional Taxation risk:** The Company is at risk of additional taxation charges from several geographical jurisdictions in which the Company, its service providers or companies in its investment portfolio reside. The risk that appropriate tax residency is not maintained may result from poor administration or from changes in Government policy. The board receives quarterly updates from the Investment Manager and the Administrator who is responsible for tax residence administration. Note 10 to the financial statements details key taxation risks and their impact upon the Company.
- **Financial risk:** Significant market, foreign currency, credit and liquidity risks faced by the Company are set out in note 10 to the financial statements. These risks and their mitigation controls are reviewed at each quarterly Board meeting.
- **Emerging risks:** Risks that emerge unexpectedly, and in some cases quite quickly, can have an economic impact upon the Company. Such recent risks include the coronavirus global health threat, and global trade and tariff negotiations. The Board assesses and monitors these risks as and when they develop so, if necessary, controls and procedures can be implemented to mitigate against their economic impact upon the Company.

## DIRECTORS' REPORT (continued)

### SUPPLY OF INFORMATION TO THE BOARD

Board meetings are the principal source of regular information for the Board enabling it to determine policy and to monitor performance and compliance. A representative of the Investment Manager attends each Board meeting thus enabling the Board to discuss fully and review the Company's operation and performance. Each Director has direct access to the Company Secretary, and may, at the expense of the Company, seek independent professional advice on any matter that concerns them in the furtherance of their duties.

### DELEGATION OF FUNCTIONS

The Board has contractually delegated various functions as listed below, to external parties. Each of these contracts have been entered into after full and proper consideration by the Board, mindful of the quality and cost of services offered, including the control systems in operation as far as they relate to the affairs of the Company. The duties of investment management, accounting and custody are segregated.

- Investment Management is provided by Ocean Dial Asset Management Limited, a company authorised and regulated in the United Kingdom by the Financial Conduct Authority (FCA).
- Administration and Company Secretarial duties for the Company during the year were performed by Apex Fund and Corporate Services (Guernsey) Limited, a company licensed and regulated by the Guernsey Financial Services Commission. Those for the subsidiary were performed by Apex Fund Services (Mauritius) Limited, a company registered in Mauritius and licensed by the Financial Services Commission in Mauritius. In advance of Board meetings, the Administrator provides regular reports, which include financial and other operational information, details of any breaches or complaints and relevant legal, regulatory, corporate governance and other technical updates. There is also regular contact between the Directors and the Administrator between Board and Committee meetings.
- Custody of assets is undertaken by Kotak Mahindra Bank Ltd, which is registered as a custodian with the Securities and Exchange Board of India (SEBI).

The Board has established a Management Engagement Committee to review the performance of all material external service providers and of the related contractual terms. The Management Engagement Committee is constituted of the current three Directors of the Company, with Mr Peter Niven acting as the Chairman. The last meeting of the Management Engagement Committee was held on 10 December 2020 and it intends to sit annually. Performances of all material external service providers are considered satisfactory.

### INVESTMENT MANAGEMENT

The management agreement will continue unless and until terminated by either party giving to the other not less than twelve months' notice in writing. The management agreement may also be terminated forthwith as a result of a material breach of the agreement or on the insolvency of the Investment Manager or the Company and by the Investment Manager by notice within 30 days of being notified by the Company of any material change to the investment policy.

The Investment Manager is entitled to receive a management fee payable jointly by the Company and the Mauritian subsidiary, ICG Q Limited. With effect from 1 July 2020, the fee was reduced from the equivalent of 1.25% per annum of the Company's Total Assets to the lower of that fee or 1.25% per annum of the average daily market capitalisation of the Company, calculated and payable monthly in arrears. The Company's Total Assets consist of the aggregate value of the assets of the Company less its current liabilities before the deduction of management fees. For purposes of the calculation of these fees current liabilities exclude any proportion of principal amounts borrowed for investment. To date, the Company has not borrowed for investment or any other purpose.

The Board as a whole reviews the performance of the Investment Manager at each quarterly Board Meeting and considers whether the investment strategy utilised is likely to achieve the Company's investment objective. Having considered the portfolio performance and investment strategy, the Board has agreed that the interests of the shareholders as a whole are best served by the continuing appointment of the Investment Manager on the terms agreed.

The Investment Management Agreement continues in force until determined by the Investment Manager or the Company giving not less than 12 months' notice to the other party.

From time to time the extent of powers delegated to the Investment Manager and matters upon which decision making is reserved to the Board are reviewed and considered. In particular, the approval of the Board (or a designated committee) is required in relation to:

- Borrowings (other than on a temporary basis);
- Investment in unlisted securities (other than those arising on a temporary basis from demergers from existing listed holdings);
- Exercise of the Company's share buy-back powers; and
- Policy on currency hedging.

## DIRECTORS' REPORT (continued)

The Investment Manager reports to the Board on brokers used for executing trades and the commission paid to brokers. The Investment Manager does not use commissions paid by the Company to pay for services used by the Investment Manager other than directly related research services provided by the broker. There is a procedure in place whereby any prospective conflict of interest is reported by the Investment Manager to the Chairman and a procedure to manage the prospective conflict agreed. The Investment Manager's policy on conflicts is reviewed by the Board annually.

The provisions of the UK Stewardship Code do not apply to the Company as all investments are outside the United Kingdom. The Board has delegated to the Investment Manager the power to vote in relation to the Company's holdings in Indian listed companies, whether held directly or via ICG Q Limited, the Company's wholly-owned subsidiary.

### ALTERNATIVE INVESTMENT FUND MANAGERS DIRECTIVE ("AIFMD")

The Board has appointed the Investment Manager to act as its AIF Manager.

The Investment Manager, Ocean Dial Asset Management Limited, is registered with the Financial Conduct Authority in the UK as an Alternative Investment Manager ("AIFM") and is authorised as a small Authorised UK AIFM. Consequently, AIFM remuneration disclosures are not required.

Brexit has no impact upon the Company given both it and the Investment Manager are not EEA members and the Company is a close ended investment company whose shares are listed on the Main Market of the London Stock Exchange.

### FOREIGN ACCOUNT TAX COMPLIANCE ACT ("FATCA")

For purposes of the US Foreign Account Tax Compliance Act, the Company registered with the US Internal Revenue Services ("IRS") as a Guernsey reporting Foreign Financial Institution ("FFI"), received a Global Intermediary Identification Number and can be found on the IRS FFI list. The responsible officer is Robin Sellers, CEO of the Investment Manager.

The Company is subject to Guernsey regulations and guidance based on reciprocal information sharing inter-governmental agreements which Guernsey has entered into with the United Kingdom and the United States of America. The Board will take the necessary actions to ensure that the Company is compliant with Guernsey regulations and guidance in this regard.

### SHAREHOLDER COMMUNICATION

The Board considers a report on shareholder communications at each quarterly Board Meeting and a monthly Fact Sheet is published on the Company's website reporting the month-end Net Asset Value with a commentary on performance. The Investment Manager also reports via the Regulatory News Service (RNS) an estimated, unaudited daily Net Asset Value. The Investment Manager and the Corporate Broker maintain regular dialogue with institutional shareholders, feedback from which is reported to the Board. Additionally during the year the Investment Manager conducted four well attended webinars for shareholders which received positive feedback from shareholders who attended. In addition, Board members are available to answer shareholders' questions at any time, and specifically at the Annual General Meeting. The Company Secretary is also available to answer general shareholder queries at any time during the year.

In order to ensure the Board members have an understanding of the views of the major shareholders about their Company, the Investment Manager and the Corporate Broker, who regularly engage with those shareholders, both report those views to the Board Members at each board meeting. The Board monitors activity in the Company's shares and the discount or premium to Net Asset Value at which the shares trade both in absolute terms and relative to the Company's peers.

The Company has the authority, subject to various terms as set out in its Articles and in accordance with The Companies (Guernsey) Law, 2008, as amended to buy-back in the market, up to 14.99% of the shares in issue. The Company intends to request renewal of this power from shareholders on an annual basis. The Board did not consider it appropriate to exercise such powers in 2020.

### GOING CONCERN

During 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organisation. The situation is dynamic with various cities and countries around the world responding in different ways to address the outbreak. There are meaningful direct and indirect effects developing with companies across multiple industries and the World. The Company will continue to monitor the impact COVID-19 has on them and reflect the consequences as appropriate in its accounting and reporting. The Board made an assessment of the Company's ability to continue as a going concern taking into account all available information about the future including the analysis of the possible impacts in relation to COVID-19, which is at least, but is not limited to, twelve months from the date of approval of these financial statements.

## DIRECTORS' REPORT (continued)

Given the Company's previous performance, the Directors proposed a continuation ordinary resolution at the Extraordinary General Meeting in June rather than at the Annual General Meeting in September as initially envisaged. At the Extraordinary General Meeting held on 12 June 2020, the Shareholders approved an Ordinary Resolution that the Company continue as currently constituted and introduce a redemption facility which gives the ordinary shareholders on record on the 30 September 2021 the ability to redeem part or all of their shareholding at the first redemption point on 31 December 2021 at an exit discount equal to a maximum of 6% of NAV. There is therefore a possibility that redemption requests may impair the future viability of the Company. This creates a material uncertainty which may cast significant doubt as to the Company's ability to continue as a going concern. If the Board believes this to be the case, the Board will investigate a range of options and put proposals to shareholders regarding the future of the Company. In an attempt to mitigate the potential for large redemptions, the Investment Management team in Mumbai has been substantially strengthened at both the Senior Management and analyst level which, together with a complete review of the investment management process, has resulted in a number of changes in the portfolio which are already having a positive effect on performance.

Notwithstanding the uncertainty over the potential redemptions, the Directors are satisfied that the Company has sufficient liquid resources to continue in business for the foreseeable future therefore the financial statements have been prepared on a going concern basis.

### LONGER TERM VIABILITY STATEMENT

The Directors have assessed the prospects of the Company for a period of three years. The Board believes this time period is appropriate having consideration for the Company's:

- long term capital appreciation investment strategy;
- KID recommended shareholding period;
- portfolio of liquid listed equity investments and cash balances;
- level of operating expenses, both fixed and variable; and
- principal risks and uncertainties.

In making this assessment, the Directors have considered the impact of the redemption facility in December 2021 when shareholders can redeem part or all of their shareholding. In particular, this consideration included the Company's improved actual and relative investment performance since June 2020 that has increased the net assets of the Company to around £120m. This compares to the Board's view stated in the June 2020 EGM Circular that "a fund below £40 million of net assets as being materially impaired as regards future viability."

Additionally the Directors have considered detailed information provided at board meetings that include the Company's balance sheet, investment portfolio liquidity, operating expenses, market capitalisation, share price discount, and investment performance, both actual and against the BSE Mid Cap Total Return Index (the "Index").

Approved by the Board of Directors and signed on behalf of the Board on 25 March 2021.



Peter Niven



Patrick Firth

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors are responsible for preparing the Directors' Report, Directors' Remuneration Report, Portfolio Statement and the Financial Statements in accordance with applicable laws.

The Companies (Guernsey) Law, 2008 requires the Directors to prepare financial statements for each financial year. Under that law they have elected to prepare the Financial Statements in conformity with International Financial Reporting Standards ("IFRS"), as adopted by the European Union ("EU") and applicable law.

The Financial Statements are required by law to give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these Financial Statements the Directors are required to:-

- select suitable accounting policies and then apply them consistently;
- provide additional disclosures when compliance with the specific requirements in IFRS is insufficient to enable users to understand the impact of particular transactions, the event and conditions on the Company's financial position and financial performance;
- present information, including accounting policies in a manner that provides relevant, reliable, comparable and understandable information;
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the Financial Statements; and
- prepare the Financial Statements on a going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the Financial Statements comply with the Companies (Guernsey) Law, 2008, as amended. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

The Directors are also responsible for ensuring the Company complies with the Listing Rules and Disclosure Guidance and Transparency Rules (DTR) of the UK Listing Authority which, with regard to corporate governance, requires the Company to disclose how it has applied the principles, and complied with the provisions, of the AIC Code and the UK Corporate Governance Code to the Company. Except as disclosed within this Annual Report, the Board is of the view that throughout the year ended 31 December 2020, the Company complied with the recommendations and provisions of the AIC Code and the UK Corporate Governance Code.

We confirm to the best of our knowledge that:

- so far as each of the Directors is aware, there is no relevant audit information of which the Company's Auditor is unaware, and each has taken all the steps he ought to have taken as a Director to make himself aware of any relevant information and to establish that the Company's Auditor is aware of that information;
- these Financial Statements have been prepared in conformity with IFRS as adopted by the EU and give a true and fair view of the financial position of the Company; and
- this Annual Report and Financial Statements, taken as a whole, are fair, balanced and understandable and provide the information necessary for the shareholders to assess the Company's performance, business model and strategy.

Signed on behalf of the Board by:



**Peter Niven**



**Patrick Firth**

25 March 2021

## UNAUDITED DIRECTORS' REMUNERATION REPORT

### INTRODUCTION

An ordinary resolution for the approval of the directors' remuneration report will be put to the Shareholders at the next Annual General Meeting.

### REMUNERATION POLICY

Due to the size of the Board, the Directors have not established a separate Remuneration Committee. The Company's Articles of Incorporation state that unless otherwise determined by ordinary resolution, the number of the Directors shall not be less than two and the aggregate remuneration of all Directors in any 12 month period or pro rata for any lesser period shall not exceed £200,000 or such higher amount as may be approved by ordinary resolution. The level of Directors' fees is determined by the whole Board on an annual basis, but no Director is involved in setting their own remuneration. When considering the level of Directors' remuneration, the Board considers the industry standard and the level of work that is undertaken.

The Directors shall also be entitled to be repaid all reasonable out of pocket expenses properly incurred by them in or with a view to the performance of their duties or in attending meetings of the Board or of committees or general meetings.

The Board shall have the power at any time to appoint any person to be a Director either to fill a casual vacancy or as an addition to the existing Directors, provided that no person shall be appointed as a Director under any provision of the Articles if their appointment would cause or permit the aggregate of the number of Directors resident in the United Kingdom or the United States for the purposes of United Kingdom or United States taxation, as the case may be, to constitute a majority of Directors. Any Director so appointed shall hold office only until the next following annual general meeting and shall then be eligible for re-election.

### Remuneration

Annual Directors' fees for the years listed are as follows:

	To 31 Dec 2020 £	To 31 Dec 2019 £
Elisabeth Scott (Chairman)	<b>35,000</b>	35,000
Patrick Firth (Audit Committee Chairman from 25 September 2020)	<b>7,000</b>	-
John Whittle (Audit Committee Chairman to 25 September 2020)	<b>21,000</b>	28,000
Peter Niven	<b>25,000</b>	25,000

A one-off consultancy fee of GBP 7,000 was paid to John Whittle on 8 January 2021, with the main purpose being to ensure a smooth transition and handing over of duties to his replacement, Patrick Firth. The annual director fees of Mr Patrick Firth are of GBP 28,000.

No additional sums were paid in the year to Directors for work on behalf of the Company outside their normal duties. None of the Directors had a service contract with the Company during the year and accordingly a Director is not entitled to any minimum period of notice or to compensation in the event of their removal as a Director.

## AUDIT COMMITTEE REPORT

### INTRODUCTION

The Audit Committee (the “Committee”) report for 2020 is presented below. As in previous years, the Committee has reviewed the Company’s financial reporting, the independence and effectiveness of the Independent Auditor and the internal control and risk management systems of the Company and its service providers.

### STRUCTURE AND COMPOSITION

The Chairman of the Audit Committee is Patrick Firth who was appointed on 25 September 2020, succeeding John Whittle who was Chairman of the Audit Committee until his retirement on 25 September 2020. The Chairman of the Committee is appointed by the Board and the members are appointed by the Board, in consultation with the Chairman of the Committee. The Committee shall have a minimum of two members. All members of the Committee shall be independent non-executive directors with recent relevant financial experience.

The Committee conducts formal meetings at least twice a year, normally immediately preceding the Board meetings at which the financial statements for the half-year and year end are reviewed. Only members of the Committee have the right to attend meetings although, with the consent of the Chairman of the Committee, other Directors may be in attendance. The meetings attendance table in the Directors’ Report sets out the number of Committee meetings held during the year ended 31 December 2020 and the number of such meetings attended by each committee member. The independent auditor is invited to attend those meetings at which the annual and interim reports are considered. The independent auditor and the Committee may meet together without representatives of either the Administrator or Investment Manager being present if either considers this to be necessary.

### PRINCIPAL DUTIES OF THE COMMITTEE

The role of the Committee includes:

- monitoring the integrity of the financial statements and any formal announcements regarding financial performance of the Company;
- reviewing and reporting to the Board on the significant issues and judgements made in the preparation of the Company’s published financial statements, (having regard to matters communicated by the independent auditors) preliminary announcement and other financial information;
- reviewing the effectiveness of the external audit process and the auditors’ independence;
- considering and making recommendations to the Board on the appointment, reappointment, replacement and remuneration of the Company’s independent auditor;

- reviewing arrangements by which persons associated with the key service providers are able to, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters and to ensure that appropriate proportionate independent investigation of such matters is undertaken; and
- assessing whether the Annual Report and Financial Statements taken as a whole, are fair, balanced and understandable and provide the information necessary for the shareholders to assess the Company’s performance, business model and strategy.

The complete details of the Committee’s formal duties and responsibilities are set out in the Committee’s terms of reference, which can be obtained from the Company’s website.

### INDEPENDENT AUDITOR

Deloitte LLP acted as the Independent Auditor of the Company in respect of the year ended 31 December 2020.

The recent revisions to the UK Corporate Governance Code introduced a recommendation that the independent audit of FTSE 350 companies be put out to tender every 10 years. Similarly, the EU and the Competition Markets Authority have also issued requirements to tender every 10 years and extend for a maximum of further 10 years before mandatory rotation. Notwithstanding the Company does not fall within the FTSE350. The Committee will follow the developments around the FRC, EU and Competition Markets Authority guidance on tendering and consider the impact for offshore entities.

The independence and objectivity of the Independent Auditor is reviewed by the Committee which also reviews the terms under which the independent auditor is appointed to perform non-audit services. Any non-audit service provided by the Independent Auditor requires prior Committee approval where fees for the service are in excess of £10,000 cumulative over the financial year.

As a general rule, the Company does not utilise the Independent Auditor for internal audit purposes, secondments or valuation advice. Services which are in the nature of audit, such as tax compliance, private letter rulings, accounting advice, quarterly reviews and disclosure advice are normally permitted relative to the established non-audit services policy of the Company.

Given the fees for non-audit services paid by the Company are currently below the specified threshold, the Independent Auditor can be deemed to be independent and objective.

## AUDIT COMMITTEE REPORT (continued)

The committee also received assurance from Deloitte LLP that no matters of concern were raised in external evaluations of their performance that would impact upon their audit of the Company.

### EVALUATIONS DURING THE YEAR

The following assessments have been made by the Committee during the year:

#### Significant Financial Statement Issues

**Liquidity and Valuation** - The ongoing liquidity of the Company's investment portfolio was evaluated, which included a review of both financial and relative non-financial information. Due to the liquid nature of the Company and ICG Q Limited's holdings and the Company's ability to effect a disposal of any investment in ICG Q Limited's portfolio and any of its direct investments at the prevailing market price and the distribution of proceeds back to the Company should it so wish, it was determined that no illiquidity discount would be applied in determining the fair value of the Company's investment in ICG Q Limited and the Company's direct investments.

**Going Concern and Longer Term Viability** - The Committee assessed both the going concern of the Company and its longer term viability for a period of three years, particularly in the light of the Redemption Facility in December 2021. Given recent investment performance, feedback from shareholders and the adequacy of the Company's liquid resources it was determined the Company can continue in business for the foreseeable future.

The foregoing matters were discussed during the planning and final stage of the audit and there were no disagreements between the management and the Independent Auditor.

#### Effectiveness of the External Audit Process

The Committee had formal meetings with Deloitte LLP during the course of the year: 1) at the review and approval of the year end accounts, which included planning discussion for the next half-year accounts; and 2) at the review and approval of the half-year accounts, which included planning discussion for the next annual accounts. The Committee performed the following in relation to its review of the effectiveness and independence of the Independent Auditor:

- Challenged the audit plan presented to the Committee before the start of the audit;
- Challenged the post audit report;
- Challenged the Auditor's own internal procedures to identify threats to independence, which included obtaining confirmation from the Independent Auditor of their independence;

- Discussed with both the Manager and the Administrator any feedback on the external audit process; and
- Challenged and approved terms of the engagement of both the audit and non-audit services during the year, which included an evaluation of the relating fees.

In addition, the Committee performed specific evaluation of the performance of the independent auditor which is supported by the results of questionnaires completed by the Committee. This questionnaire covered areas such as quality of audit team, business understanding, audit approach and management. There were no significant findings from the evaluation this year and the Committee is satisfied that the external audit process is effective.

#### Audit fees and Non-audit Services

The table below summarises the remuneration paid by the Company to the Independent Auditor:

	2020 £	2019 £
Annual Audit	<b>26,140</b>	24,492
Interim Review	<b>10,000</b>	8,000

#### Internal Control

The Committee has examined the need for an internal audit function. The Committee considered that the systems and procedures employed by the Investment Manager and the Administrator provided sufficient assurance that a sound system of internal control, which safeguards the Company's assets, has been maintained. An internal audit function specific to the Company is therefore considered unnecessary.

The Committee examined externally prepared assessments of the control environment in place at the Administrator who provided an independent service auditor's report in accordance with ISAE 3402 for the year ended 30 September 2020



## AUDIT COMMITTEE REPORT (continued)

### CONCLUSION AND RECOMMENDATION

After consultations with the Independent Auditor as necessary and reviewing various reports from the Investment Manager such as the quarterly performance reports and portfolio attribution and portfolio turnover reporting and assessing the significant financial statement issues, the Committee is satisfied that the Financial Statements appropriately address the critical judgements and key estimates (both in respect to the amounts reported and the disclosures). The Committee is also satisfied that the significant assumptions used for determining the value of assets and liabilities have been appropriately scrutinised, challenged and are sufficiently robust. The Committee further concludes that the Financial Statements, taken as a whole, are fair, balanced and understandable and provide the information necessary for the shareholder to assess the Company's performance, business model and strategy.

At the conclusion of the external audit process, the Independent Auditor reported to the Committee that no material misstatements were found in the course of its work. Furthermore, both the Manager and the Administrator confirmed to the Committee that they were not aware of any material misstatements including matters

relating to presentation. The Committee confirms that it is satisfied that the Independent Auditor has fulfilled its responsibilities with diligence and professional scepticism.

Following the detailed review and evaluation processes identified in this report, the Committee has concluded that the auditors have acted independently in the work undertaken on behalf of the Company and has recommended to the Board that Deloitte LLP be reappointed as Independent Auditor of the Company for the coming financial year.

For any questions on the activities of the Committee not addressed in the foregoing, a member of the Committee remains available to attend each Annual General Meeting to respond to such questions.

**Patrick Firth | Audit Committee Chairman**

25 March 2021

## PRINCIPAL INVESTMENTS OF THE GROUP

AS AT 31 DECEMBER 2020

HOLDING	Market cap size <sup>2</sup>	Sector	Value £000	% of company NAV
Federal Bank	M	Financials - Banks	6,640	6.0%
Emami	M	Consumer Staples	5,956	5.4%
IndusInd Bank	L	Financials - Banks	5,904	5.4%
PI Industries	M	Materials	5,289	4.8%
Tech Mahindra	L	Information Technology	4,682	4.3%
Divi's Laboratories	L	Health Care	4,559	4.1%
Gujarat Gas	M	Utilities	4,044	3.7%
Kajaria Ceramics	M	Industrials	3,856	3.5%
City Union Bank	M	Financials - Banks	3,714	3.4%
Jyothy Laboratories	S	Consumer Staples	3,637	3.3%
Bajaj Consumer Care	S	Consumer Staples	3,567	3.2%
JK Lakshmi Cement	S	Materials	3,443	3.1%
Balkrishna Industries	M	Consumer Discretionary	3,420	3.1%
Skipper	S	Industrials	3,404	3.1%
Multi Commodity Exchange	M	Financials - Diversified	3,354	3.1%
Ramkrishna Forgings	S	Materials	3,264	3.0%
Welspun India	S	Consumer Discretionary	3,165	2.9%
Aarti Industries	M	Materials	2,917	2.7%
Aegis Logistics	M	Energy	2,902	2.6%
CCL Products India	S	Consumer Staples	2,871	2.6%
<b>Total top 20 portfolio investments</b>			<b>80,588</b>	<b>73.3%</b>

Investments may be held by the Company and its Mauritian subsidiary, ICG Q Limited.

<sup>2</sup> Refer to page 24 for market capitalisation size definitions.

## PORTFOLIO STATEMENT

AS AT 31 DECEMBER 2020

HOLDING	Market cap size <sup>2</sup>	Nominal	Value £000	% of company NAV
<b>LISTED SECURITIES</b>				
<b>Consumer Discretionary</b>				
Balkrishna Industries	M	206,929	3,420	3.1%
Dixon Technologies	M	18,285	2,469	2.2%
Exide Industries	M	1,215,336	2,334	2.1%
Welspun India	S	4,642,193	3,165	2.9%
			11,388	10.3%
<b>Consumer Staples</b>				
Bajaj Consumer Care	S	1,657,915	3,567	3.2%
CCL Products India	S	1,068,000	2,871	2.6%
Emami	M	1,400,000	5,956	5.4%
Jyothy Laboratories	S	2,475,000	3,637	3.3%
			16,031	14.5%
<b>Energy</b>				
Aegis Logistics	M	1,147,000	2,902	2.6%
			2,902	2.6%
<b>Financials - Banks</b>				
City Union Bank	M	2,054,000	3,714	3.4%
IDFC Bank	M	7,500,000	2,790	2.5%
IndusInd Bank	L	657,100	5,904	5.4%
Federal Bank	M	9,914,400	6,640	6.0%
			19,048	17.3%
<b>Financials - Diversified</b>				
Multi Commodity Exchange	M	193,000	3,354	3.1%
			3,354	3.1%
<b>Financials - Insurance</b>				
ICICI Lombard Gen Ins	L	155,559	2,375	2.2%
			2,375	2.2%
<b>Healthcare</b>				
Divi's Laboratories	L	118,180	4,559	4.1%
Neuland Laboratories	S	250,000	2,749	2.5%
			7,308	6.6%

<sup>2</sup> Refer to page 24 for market capitalisation size definitions.

## PORTFOLIO STATEMENT (continued)

HOLDING	Market cap size	Nominal	Value £000	% of company NAV
<b>Industrials</b>				
Finolex Cables	S	770,000	2,665	2.4%
Kajaria Ceramics	M	545,777	3,856	3.5%
PSP Projects	S	396,307	1,647	1.5%
Skipper	S	5,473,310	3,404	3.1%
			11,572	10.5%
<b>IT</b>				
BLS International Services	S	700,000	601	0.6%
Persistent Systems	M	146,071	2,225	2.0%
Tech Mahindra	L	479,200	4,682	4.3%
			7,508	6.9%
<b>Materials</b>				
Aarti Industries	M	235,293	2,917	2.7%
Essel Propack	M	1,026,834	2,599	2.4%
JK Lakshmi Cement	S	1,008,979	3,443	3.1%
PI Industries	M	240,000	5,289	4.8%
Ramkrishna Forgings	S	678,466	3,264	3.0%
Sagar Cements	S	365,000	2,401	2.3%
The Ramco Cements	M	270,000	2,159	1.9%
			22,072	20.2%
<b>Real Estate</b>				
Arihant Foundations & Housing	S	592,400	140	0.1%
			140	0.1%
<b>Utilities</b>				
Gujarat Gas	M	1,070,000	4,044	3.7%
			4,044	3.7%
<b>Total equity investments</b> (including those held by ICG Q Limited)			<b>107,742</b>	<b>98.0%</b>
Cash less other net current liabilities			2,173	2.0%
<b>Total Net Assets</b>			<b>109,915</b>	<b>100.0%</b>
<b>Notes:</b>				
L: Large cap – companies with a market capitalisation above US\$7bn				15.9%
M: Mid cap – companies with a market capitalisation between US\$1bn and US\$7bn				51.6%
S: Small cap – companies with a market capitalisation below US\$1bn				30.5%
				98.0%

Investments may be held by the Company and its Mauritian subsidiary, ICG Q Limited.



# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF INDIA CAPITAL GROWTH FUND LIMITED

## REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

### 1. Opinion

In our opinion the financial statements of India Capital Growth Fund Limited (the 'Company'):

- give a true and fair view of the state of the Company's affairs as at 31 December 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies (Guernsey) Law, 2008.

We have audited the financial statements which comprise:

- the Statement of Comprehensive Income;
- the Statement of Financial Position;
- the Statement of Changes in Equity;
- the Statement of Cash Flows; and
- the related notes 1 to 13.

The financial reporting framework that has been applied in their preparation is applicable law and IFRSs as adopted by the European Union.

### 2. Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard as applied to listed entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We confirm that the non-audit services prohibited by the FRC's Ethical Standard were not provided to the Company.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### 3. Material uncertainty relating to going concern

We draw attention to note 1 in the financial statements, which indicates that the 12 June 2020 Extraordinary General Meeting introduced a redemption facility which gives the ordinary shareholders the right to request on 30 September 2021 the redemption of part or all of their shareholding at the first redemption point on 31 December 2021. If there was a substantial number of redemptions, this may impair the future viability of the Company.

As stated in note 1, these events or conditions along with the other matters as set forth in note 1 to the financial statements, indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.



## INDEPENDENT AUDITOR'S REPORT (continued)

Our evaluation of the directors' assessment of the Company's ability to continue to adopt the going concern basis of accounting included:

- assessed the redemption facility mechanism and the ability for shareholders to request redemptions at 30 September 2021 and the potential impact of this on the ongoing viability of the Company by holding a discussion with the investment manager to understand the extent of any feedback from shareholders to date and performing analysis of the viability of the fund for various redemption scenarios;
- evaluated the liquidity analysis prepared by Ocean dial and the investments held at year and performing a review of trading volumes for all investments held by the Company and ICG Q Limited ("ICG Q") and for any investments that were not traded daily and performed a free float analysis; and
- challenged management's going concern assessment and assessed the relevant disclosures in the financial statements.

In relation to the reporting on how the Company has applied the UK Corporate Governance Code, we have nothing material to add or draw attention to in relation to:

- the directors' statement in the financial statements about whether the directors considered it appropriate to adopt the going concern basis of accounting; and
- the directors' identification in the financial statements of the material uncertainty related to the Company's ability to continue as a going concern over a period of at least twelve months from the date of approval of the financial statements.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report

### 4. Summary of our audit approach

#### Key audit matters

The key audit matters that we identified in the current year were;

- Valuation of the Company's investment in its subsidiary, and the valuation and ownership of the underlying investments
- Going concern (see material uncertainty relating to going concern section)

Within this report, key audit matters are identified as follows:

-  Newly identified
-  Increased level of risk
-  Similar level of risk
-  Decreased level of risk

#### Materiality

The materiality that we used in the current year was £1,099,000 which was determined on the basis of 1% of Net Assets.

#### Scoping

The Company was audited as a single component. Balances were scoped in for testing based on our assessment of risk of material misstatement. As part of our risk assessment process, we considered the impact of controls implemented at service organisations of the Company.

#### Significant changes in our approach

There have been no significant changes in our approach.



## INDEPENDENT AUDITOR'S REPORT (continued)

### 5. Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified. These matters included those which had the greatest effect on: the overall audit strategy, the allocation of resources in the audit; and directing the efforts of the engagement team.

These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matter described in the material uncertainty related to going concern section, we have determined the matters described below to be the key audit matters to be communicated in our report.

#### 5.1. Valuation of the Company's investment in its subsidiary, and the valuation and ownership of the direct investments

##### Key audit matter description

The Company's investments have a fair value of £109.7m (2019: £95.9m) as at 31 December 2020. This is comprised a £101.3m equity investment in the Company's wholly owned subsidiary, ICG Q and £8.4m of investments in securities listed on the Indian stock markets.

The fair value of ICG Q reflects the underlying fair value of its net assets. ICG Q's investments comprise listed equity securities. Errors or deliberate manipulation of valuations or of recorded investment holdings could result in material misstatement of the financial statements.

Details of the investments are disclosed in notes 5 and 10 and the accounting policies relating to them are disclosed in note 1.

##### How the scope of our audit responded to the key audit matter

In order to test the valuation of the Company's investments as at 31 December 2020 we performed the following procedures:

- We obtained an understanding of the relevant controls relating to the valuation of investments, including controls adopted by the Company's administrators;
- Reconciled the underlying equity shares held by the Company and ICG Q as at 31 December 2020 to an independently received custodian confirmation;
- Agreed the unit prices of all investments in the Company and ICG Q to independent pricing sources;
- Tested the initial cost and cut-off of investment transactions by agreeing the purchase and sale of a sample of the Company's equity shares to independent confirmations; and
- We examined trading volumes for all investments held by the Company and ICG Q and for any investments that were not traded daily performed further analysis.

##### Key observations

We concluded that the valuation of investments in subsidiary, and valuation and ownership of directly held investments was appropriate.

## INDEPENDENT AUDITOR'S REPORT (continued)

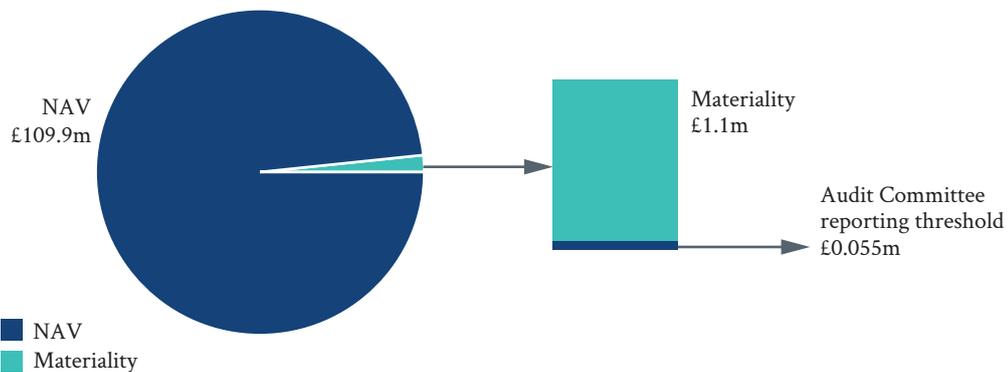
### 6. Our application of materiality

#### 6.1. Materiality

We define materiality as the magnitude of misstatement in the financial statements that makes it probable that the economic decisions of a reasonably knowledgeable person would be changed or influenced. We use materiality both in planning the scope of our audit work and in evaluating the results of our work.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

<b>Materiality</b>	£1,099,000 (2019: £995,000).
<b>Basis for determining materiality</b>	1% of Net Assets, which is consistent with the prior year.
<b>Rationale for the benchmark applied</b>	Net Assets is the key balance considered by the users of the financial statements which is consistent with the market approach for such entities.



#### 6.2. Performance materiality

We set performance materiality at a level lower than materiality to reduce the probability that, in aggregate, uncorrected and undetected misstatements exceed the materiality for the financial statements as a whole. Performance materiality was set at 60% of materiality for the 2020 audit (2019: 70%). In determining performance materiality, we considered the following factors:

- our risk assessment, including our assessment of the Company's overall control environment;
- our past experience of the audit, which has indicated a low number of corrected and uncorrected misstatements identified in prior periods; and
- potential impact as result of the redemption facility introduced during the year.

#### 6.3. Error reporting threshold

We agreed with the Audit Committee that we would report to the Committee all audit differences in excess of £54,950 (2019: £49,750), as well as differences below that threshold that, in our view, warranted reporting on qualitative grounds. We also report to the Audit Committee on disclosure matters that we identified when assessing the overall presentation of the financial statements.



## INDEPENDENT AUDITOR'S REPORT (continued)

### 7. An overview of the scope of our audit

#### 7.1. Scoping

Our audit was scoped by obtaining an understanding of the Company and its environment, including internal controls, and assessing the risks of material misstatement. The company holds investments directly and also through its wholly owned subsidiary ICG Q Limited. We audited the company which included testing the valuation of the company's investment in ICG Q Limited which involved testing the net assets value of ICG Q Limited.

Audit work to respond to the risks of material misstatement was performed directly by the audit engagement team. The Company is administered by a third party Guernsey regulated service provider. As part of our audit, we obtained an understanding of relevant controls established at the service provider.

### 8. Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated.

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

**We have nothing to report in this regard.**

### 9. Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

### 10. Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

## INDEPENDENT AUDITOR'S REPORT (continued)

### 11. Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

#### 11.1. Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance including the design of the company's remuneration policies, key drivers for directors' remuneration, bonus levels and performance targets;
- results of our enquiries of management and the Audit Committee about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the Company's documentation of their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas:

- Valuation of the Company's investment in its subsidiary, and the valuation and ownership of the direct investments;
- Revenue recognition; and
- Going concern.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory framework that the Company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Companies (Guernsey) Law, 2008; the Listing Rules and relevant tax legislation.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Company's ability to operate or to avoid a material penalty.

## INDEPENDENT AUDITOR'S REPORT (continued)

### 11.2. Audit response to risks identified

As a result of performing the above, we identified valuation of the Company's investments in its subsidiary and the valuation and ownership of the direct investments and going concern as a key audit matters related to the potential risk of fraud. The key audit matter section of our report explains the matters in more detail and also describes the specific procedures we performed in response to the key audit matters.

In addition to the above, our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management and the Audit Committee concerning actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of the board and the Audit Committee and reviewing correspondence with the Guernsey Financial Services Commission;
- in addressing the risk of fraud in revenue recognition, testing realised gains/losses on a sample of investments, verified receipts of proceeds from the realisation of a sample of investments and recalculated the unrealised gains on investments; and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

## REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

### 12. Corporate Governance Statement

The Listing Rules require us to review the directors' statement in relation to going concern, longer-term viability and that part of the Corporate Governance Statement relating to the Company's compliance with the provisions of the UK Corporate Governance Code specified for our review.

Based on the work undertaken as part of our audit, we have concluded that each of the following elements of the Corporate Governance Statement is materially consistent with the financial statements and our knowledge obtained during the audit:

- the directors' statement with regards to the appropriateness of adopting the going concern basis of accounting and any material uncertainties identified set out on pages 15-16;
- the directors' explanation as to its assessment of the Company's prospects, the period this assessment covers and why the period is appropriate set out on pages 15-16;
- the directors' statement on fair, balanced and understandable set out on page 17;
- the board's confirmation that it has carried out a robust assessment of the emerging and principal risks set out on page 13;
- the section of the annual report that describes the review of effectiveness of risk management and internal control systems set out on page 13; and
- the section describing the work of the Audit Committee set out on page 11.



## INDEPENDENT AUDITOR'S REPORT (continued)

### 13. Matters on which we are required to report by exception

#### 13.1. Adequacy of explanations received and accounting records

Under the Companies (Guernsey) Law, 2008 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- proper accounting records have not been kept by the Company; or
- the financial statements are not in agreement with the accounting records.

**We have nothing to report in respect of these matters.**

### 14. Use of our report

This report is made solely to the Company's members, as a body, in accordance with Section 262 of the Companies (Guernsey) Law, 2008. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Stuart Crowley** FCA  
For and on behalf of Deloitte LLP  
Recognised Auditor  
St Peter Port, Guernsey  
25 March 2021

## AUDITED STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	Revenue £000	Capital £000	2020 Total £000	2019 Total £000
<b>Income</b>					
Dividend income		64	-	<b>64</b>	-
Net loss on financial assets at fair value through profit or loss	5	-	10,900	<b>10,900</b>	(14,220)
Total income		64	10,900	<b>10,964</b>	(14,220)
<b>Expenses</b>					
Operating expenses	3	(473)	-	<b>(473)</b>	(431)
Foreign exchange loss		(65)	-	<b>(65)</b>	(129)
Investment management fees		(42)	-	<b>(42)</b>	(13)
Transaction costs		(23)	-	<b>(23)</b>	(9)
Other expenses		(8)	-	<b>(8)</b>	-
Total expenses		(611)	-	<b>(611)</b>	(582)
Profit/(loss) for the year before taxation		(547)	10,900	<b>10,353</b>	(14,802)
Taxation	6	-	-	-	-
Total comprehensive income/(loss) for the year		(547)	10,900	<b>10,353</b>	(14,802)
Earnings/(loss) per Ordinary Share (pence)	4			<b>9.20</b>	(13.16)
Fully diluted earnings/(loss) per Ordinary Share (pence)	4			<b>9.20</b>	(13.16)

The total column of this statement represents the Company's statement of comprehensive income, prepared in accordance with IFRS as adopted by the EU. The supplementary revenue and capital columns are both prepared under guidance published by the Association of Investment Companies, as disclosed in the Basis of Preparation in Note 1.

The profit after tax is the "total comprehensive income" as defined by IAS 1. There is no other comprehensive income as defined by IFRS and all the items in the above statement derive from continuing operations.

The notes on pages 37 to 45 form part of these financial statements.

## AUDITED STATEMENT OF FINANCIAL POSITION

FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	2020 £000	2019 £000
<b>Non-current assets</b>			
Financial asset designated at fair value through profit or loss	5	<b>109,695</b>	95,887
<b>Current assets</b>			
Cash and cash equivalents		<b>129</b>	3,716
Other receivables and prepayments		<b>271</b>	153
		<b>400</b>	3,869
<b>Current liabilities</b>			
Payables and accruals		<b>(180)</b>	(194)
Net current assets		<b>220</b>	3,675
Net assets		<b>109,915</b>	99,562
<b>Equity</b>			
Ordinary share capital	8	<b>1,125</b>	1,125
Reserves		<b>108,790</b>	98,437
Total equity		<b>109,915</b>	99,562
Number of Ordinary Shares in issue	8	<b>112,502,173</b>	112,502,173
Net Asset Value per Ordinary Share (pence) - Undiluted and diluted		<b>97.70</b>	88.5

The audited financial statements on pages 33 to 45 were approved by the Board of Directors on 25 March 2021 and signed on its behalf by:-



**Peter Niven**



**Patrick Firth**

The notes on pages 37 to 45 form part of these financial statements.



## AUDITED STATEMENT OF CHANGES IN EQUITY

### FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	Share capital £000	Capital reserve £000	Revenue reserve £000	Other distributable reserve £000	Total £000
Balance as at 1 January 2020		1,125	14,193	(10,524)	94,768	99,562
Gain on investments	5	-	10,900	-	-	10,900
Total comprehensive income/(loss) for the year		-	-	-	(547)	(547)
Balance as at 31 December 2020		1,125	25,093	(10,524)	94,221	109,915

### FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	Share capital £000	Capital reserve £000	Revenue reserve £000	Other distributable reserve £000	Total £000
Balance as at 1 January 2019		1,125	28,413	(10,524)	95,350	114,364
Gain on investments	5	-	(14,220)	-	-	(14,220)
Total comprehensive income/(loss) for the year		-	-	-	(582)	(582)
Balance as at 31 December 2019		1,125	14,193	(10,524)	94,768	99,562

The notes on pages 37 to 45 form part of these financial statements.

## AUDITED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2020

	2020 £000	2019 £000
<b>Cash flows from operating activities</b>		
Operating profit/(loss)	<b>10,353</b>	(14,802)
Adjustment for:		
Net (gains)/loss on financial asset at fair value through profit or loss	<b>(10,900)</b>	14,220
Foreign exchange losses	<b>65</b>	129
Dividend income	<b>(64)</b>	-
(Increase)/decrease in receivables	<b>(118)</b>	53
Decrease in payables	<b>(14)</b>	(18)
Net cash flows used in operating activities	<b>(678)</b>	(418)
<b>Cash flows from investing activities</b>		
Dividend income	<b>64</b>	-
Acquisition of investments	<b>(7,605)</b>	(3,650)
Disposal of investments	<b>4,697</b>	7,900
Net cash flows (used in)/generated from investing activities	<b>(2,844)</b>	4,250
Net (decrease)/increase in cash and cash equivalents during the year	<b>(3,522)</b>	3,832
Cash and cash equivalents at the start of the year	<b>3,716</b>	13
Foreign exchange losses	<b>(65)</b>	(129)
Cash and cash equivalents at the end of the year	<b>129</b>	3,716

The notes on pages 37 to 45 form part of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

## 1. ACCOUNTING POLICIES

### Basis of accounting

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU and interpretations adopted by the International Accounting Standards Board (IASB).

### Basis of preparation

The financial statements for the year ended 31 December 2020 have been prepared under the historical cost convention adjusted to take account of the revaluation of the Company's investments to fair value.

Where presentational guidance set out in the Statement of Recommended Practice (SORP) for Investment Trust Companies and Venture Capital Trusts issued by the Association of Investment Companies (AIC) in November 2014, and subsequently revised in November 2019, is consistent with the requirements of IFRS, the Directors have sought to prepare the financial statements on a basis compliant with the recommendations of the SORP. In particular, supplementary information which analyses the statement of comprehensive income between items of a revenue and capital nature has been presented alongside the statement of comprehensive income.

### Going concern

During 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organisation. The situation is dynamic with various cities and countries around the world responding in different ways to address the outbreak. There are meaningful direct and indirect effects developing with companies across multiple industries and the World. The Company will continue to monitor the impact COVID-19 has on them and reflect the consequences as appropriate in its accounting and reporting. The Board made an assessment of the Company's ability to continue as a going concern taking into account all available information about the future including the analysis of the possible impacts in relation to COVID-19, which is at least, but is not limited to, twelve months from the date of approval of these financial statements.

Given the Company's previous performance, the Directors proposed a continuation ordinary resolution at the Extraordinary General Meeting in June rather than at the Annual General Meeting in September as initially envisaged. At the Extraordinary General Meeting held on 12 June 2020, the Shareholders approved an Ordinary Resolution that the Company continue as currently constituted and introduce a redemption facility which gives the ordinary shareholders on record on the 30 September 2021 the ability to redeem part or all of their shareholding at the first redemption point on 31 December 2021 at an exit discount equal to a maximum of 6% of NAV. There is therefore a possibility that redemption requests may impair the future viability of the Company. This creates a material uncertainty which may cast significant doubt as to the Company's ability to continue as a going concern. If the Board believes this to be the case, the Board will investigate a range of options and put proposals to shareholders regarding the future of the Company. In an attempt to mitigate the potential for large redemptions, the Investment Management team in Mumbai has been substantially strengthened at both the Senior Management and analyst level which, together with a complete review of the investment management process, has resulted in a number of changes in the portfolio which are already having a positive effect on performance.

Notwithstanding the uncertainty over the potential redemptions, the Directors are satisfied that the Company has sufficient liquid resources to continue in business for the foreseeable future therefore the financial statements have been prepared on a going concern basis.

### Impact of IFRS 10 'Consolidated Financial Statements'

As set out under IFRS 10, a parent entity that qualifies as an investment entity should not consolidate its subsidiaries. The Company meets all the following criteria to qualify as an investment entity:-

- (i) Obtaining funds from one or more investors for the purpose of providing those investors with investment management services - the Board of Directors of the Company has delegated this function to its investment manager, Ocean Dial Asset Management Limited;
- (ii) Commits to its investors that its business purpose is to invest funds solely for returns from capital appreciation, investment income or both - funds are invested in ICG Q Limited for the sole purpose of achieving capital appreciation via further placements in Indian listed securities; and
- (iii) Measures and evaluates the performance of substantially all of its investments on a fair value basis - on a monthly basis, the Company's investment in ICG Q Limited is revalued at the prevailing Net Asset Value at the corresponding valuation date.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 1. Accounting policies (continued)

The IFRS 10 Investment Entity Exemption requires investment entities to fair value all subsidiaries that are themselves investment entities. As the subsidiary meets the criteria of an investment entity, it has not been consolidated. On the basis of the above, these financial statements represent the stand-alone figures of the Company.

#### Expenses

Expenses are accounted for on an accruals basis. Other expenses, including management fees, are allocated to the revenue column of the statement of profit or loss and other comprehensive income.

#### Taxation

Full provision is made in the statement of profit or loss and other comprehensive income at the relevant rate for any taxation payable in respect of the results for the year.

#### Investments

The Company's investment is designated at fair value through profit or loss at the time of acquisition. It is initially recognised at fair value, being the cost incurred at acquisition. Transaction costs are expensed in the statement of comprehensive income. Gains and losses arising from changes in fair value are presented in the statement of comprehensive income in the period in which they arise.

The investment is designated at fair value through profit or loss at inception because it is managed and its performance evaluated on a fair value basis in accordance with the Company's investment strategy as documented in the Admission Document and information thereon is evaluated by the management of the Company on a fair value basis.

The basis of the fair value of the investment in the underlying subsidiary, ICG Q Limited, is its Net Asset Value. ICG Q Limited's investments are designated at fair value through profit and loss.

Purchases and sales are recognised on the trade date - the date on which the Company commits to purchase or sell the investment. Realised gains and losses are calculated with reference to book cost on a FIFO (First in First out) basis.

The financial asset is derecognised when the rights to receive cash flows from the investment have expired or the Company has transferred substantially all risks and rewards of ownership.

#### Impairment of financial assets

The Company holds only cash and cash equivalents with reputable institutions at amortised cost and, as such, has chosen to apply an approach similar to the simplified approach for expected credit losses (ECL) under IFRS 9. Therefore, the Company does not track changes in credit risk, but instead, recognises a loss allowance based on lifetime ECLs at each reporting date. The Company's approach to ECLs reflects a probability-weighted outcome, the time value of money and reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

The Company uses the provision matrix as a practical expedient to measuring ECLs on trade receivables, based on days past due for groupings of receivables with similar loss patterns. Receivables are grouped based on their nature. The provision matrix is based on historical observed loss rates over the expected life of the receivables and is adjusted for forward-looking estimates.

#### Receivables and Payables

Receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate method (EIR), less impairment, such impairment to be determined using the simplified expected credit losses approach in accordance with IFRS 9. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in profit or loss. The losses arising from impairment are recognised in profit or loss.

Other financial liabilities include all financial liabilities, other than those classified as at FVPL. The Company includes in this category short-term payables.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 1. Accounting policies (continued)

#### Foreign currency translation

The Company's shares are denominated in Sterling ("£") and the majority of its expenses are incurred in Sterling. Accordingly, the Board has determined that the functional currency is Sterling. Sterling is also the presentational currency of the financial statements.

Monetary foreign currency assets and liabilities are translated into Sterling at the rate of exchange ruling at the statement of financial position date. Investment transactions and income and expenditure items are translated at the rate of exchange ruling at the date of the transactions. Gains and losses on foreign exchange are included in the statement of comprehensive income.

#### Cash and cash equivalents

Cash comprises of Bank current accounts. Cash equivalents are short-term highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant changes in value.

#### Share capital

The share capital of the Company comprises Ordinary Shares which have all the features and have met all the conditions for classification as equity instruments under IAS 32 (amended) and have been classified as such in the financial statements.

#### Standards, interpretations and amendments to published statements effective but not material to the financial statements

The following standards (some of which are amendments to existing standards) are effective for the first time for the financial period beginning 1 January 2020 and is relevant to the Company's operations:

- Long-term Interests in Associates and Joint Ventures (Amendments to IAS 28); and
- Amendment to IFRS 16 Leases Covid-19 Related Rent Concessions effective 1 June 2020.

The following standards and amendments have been issued and are mandatory for accounting periods beginning on or after 1 January 2020 but are not relevant or have no material effect on the Company's operations or financial statements:

#### Standards, interpretations and amendments to published statements effective but not material to the financial statements (continued)

- Amendments to IFRS 3 Business Combinations (issued on 22 October 2018)
- Amendments to IFRS 9, IAS 39 and IFRS17: Interest Rate Benchmark Reform (issued on 26 September 2019)
- Amendments to IAS 1 and IAS 8: Definition of Material (issued on 31 October 2018)
- Amendments to References to the Conceptual Framework in IFRS Standards (issued on 29 March 2018)
- EFRAG endorsement status report 18 February 2021

Other standards in issue, but not yet effective, are not expected to have a material effect on the financial statements of the Company in future periods and have not been disclosed.

### 2. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

IFRS require management to make judgements, estimates and assumptions that affect the application of policies and the reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgements about the carrying value of assets and liabilities that are not readily apparent from other sources. The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equate to the related actual results. The main use of accounting estimates and assumptions occurs in the calculation of the sensitivity analysis in note 10. In relation to the valuation of the unlisted investment, actual results may differ from the estimates. It is management's judgement that the Net Asset Value (NAV) of ICG Q Limited is an appropriate proxy for fair value as the Company can control the sale of the subsidiary's investments which are all listed on stock exchanges in India and therefore are mostly regarded as highly liquid.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 3. OPERATING EXPENSES

	2020 £000	2019 £000
Administration and secretarial fees	42	43
Audit fees	45	30
Broker fee	30	31
D&O insurance	6	6
Directors' fees	88	88
General expenses	64	84
Marketing expenses	55	111
Other professional fees	115	12
Registrar fee	6	6
Regulatory fees	22	20
	<b>473</b>	431

### 4. EARNINGS/(LOSS) PER SHARE

Earnings/(loss) per Ordinary Share and the fully diluted loss per share are calculated on the profit/(loss) for the year of £10,353,000 (2019: losses of £14,802,000) divided by the weighted average number of Ordinary Shares of 112,502,173 (2019: 112,502,173).

### 5. FINANCIAL ASSETS DESIGNATED AT FAIR VALUE THROUGH PROFIT OR LOSS

Financial assets at fair value through profit or loss comprise of investments in securities listed on Indian stock markets, namely the National Stock Exchange or the Bombay Stock Exchange, as well as investment in the wholly owned subsidiary, ICG Q Limited. A summary of movements is as follows:

	2020 Total £000	2019 Total £000
Fair value at beginning of year	95,887	114,357
Disposal of investments	(4,697)	(7,900)
Acquisition of investments	7,605	3,650
Realised (losses)/gains on disposal of investments	(1,214)	4,683
Unrealised gains/(losses) on revaluation	12,114	(18,903)
Fair value at end of year	<b>109,695</b>	95,887

The net realised and unrealised losses totalling £10,900,000 (2019: £14,220,000) on financial assets at fair value through profit and loss comprise of gains on the Company's holding in ICG Q Limited to the extent of £11,733,000 (2019: losses of £14,264,000) and losses of £833,000 arising from investments in securities listed on Indian stock markets. The movement arising from the Company's holding in ICG Q Limited is driven by the following amounts within the financial statements of ICG Q Limited, as set out below.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 5. Financial asset designated at fair value through profit or loss (continued)

	2020 Total £000	2019 Total £000
Dividend income	886	783
Unrealised gains/(losses) on financial assets at fair value through profit and loss	8,573	(17,969)
Foreign exchange loss	(16)	(3)
Realised gain on disposal of investments	3,499	4,585
Investment management fees	(949)	(1,459)
Other operating expenses	(149)	(69)
Taxes	(2)	(38)
Transaction costs	(109)	(94)
Net profit/(loss) of ICG Q Limited	<b>11,733</b>	(14,264)

The equity investment represents ICG Q Limited, the Company's wholly owned subsidiary. ICG Q Limited is incorporated and has its principal place of business in the Republic of Mauritius. The Company holds Participating Shares in ICG Q Limited, which confer voting rights to the Company, hence controlling interests.

### 6. TAXATION Guernsey

India Capital Growth Fund Limited is exempt from taxation in Guernsey on non-Guernsey sourced income. The Company is exempt under The Income Tax (Exempt Bodies) (Guernsey) Ordinance 1989 (as amended) and paid the annual exemption fee of £1,200. For the year ended 31 December 2020, the Company had a tax liability of £nil (2019: £nil).

### 7. SEGMENTAL INFORMATION

The Board has considered the provisions of IFRS 8 in relation to segmental reporting and concluded that the Company's activities form two segments under the standard. From a geographical perspective, the Company's activities are focused in two areas – Mauritius and India. The subsidiary, ICG Q Limited, focuses its investment activities in listed securities in India. Additional disclosures have been provided in this Annual Report to disclose the underlying information.

### 8. SHARE CAPITAL

#### Authorised Share Capital

Unlimited number of Ordinary Shares of £0.01 each

	Number of shares	Share capital £000
<b>Ordinary Shares of £0.01 each</b>		
<b>At 31 December 2020</b>	<b>112,502,173</b>	<b>1,125</b>
At 31 December 2019	112,502,173	1,125

The Ordinary Shares of the Company carry the following rights:

- (i) The holders of Ordinary Shares have the right to receive in proportion to their holdings all the revenue profits of the Company (including accumulated revenue reserves) attributable to the Ordinary Shares as a class available for distribution and determined to be distributed by way of interim and/or final dividend at such times as the Directors may determine.
- (ii) On a winding-up of the Company, after paying all the debts attributable to and satisfying all the liabilities of the Company, holders of the Ordinary Shares shall be entitled to receive by way of capital any surplus assets of the Company attributable to the Ordinary Shares as a class in proportion to their holdings.
- (iii) Subject to any special rights or restrictions for the time being attached to any class of shares, on a show of hands every member present in person has one vote. Upon a poll every member present in person or by proxy has one vote for each share held by him.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 9. FAIR VALUE OF FINANCIAL INSTRUMENTS

The following tables shows financial instruments recognised at fair value, analysed between those whose fair value is based on:

- Quoted prices in active markets for identical assets or liabilities (Level 1);
- Those involving inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices) (Level 2); and
- Those with inputs for the asset or liability that are not based on observable market data (unobservable inputs) (Level 3).

The analysis as at 31 December 2020 is as follows:

	Level 1 £000	Level 2 £000	Level 3 £000	Total £000
Listed securities	<b>8,419</b>	-	-	<b>8,419</b>
Unlisted securities	-	<b>101,276</b>	-	<b>101,276</b>
<b>Total</b>	<b>8,419</b>	<b>101,276</b>	-	<b>109,695</b>

The analysis as at 31 December 2019 is as follows:

	Level 1 £000	Level 2 £000	Level 3 £000	Total £000
Listed securities	3,694	-	-	3,694
Unlisted securities	-	92,193	-	92,193
<b>Total</b>	<b>3,694</b>	<b>92,193</b>	-	<b>95,887</b>

The Company's investment in ICG Q Limited, the Company's wholly owned subsidiary is priced based on the subsidiary's net asset value as calculated as at the reporting date. The Company has the ability to redeem its investment in ICG Q Limited at the net asset value at the measurement date therefore this is categorised as level 2. The classification within the hierarchy does not necessarily correspond to the Investment Manager's perceived risk of the investment, nor the level of the investments held within the subsidiary. All the underlying investments of ICG Q Limited are categorised as level 1 at 31 December 2020 and 2019. The year-end fair value of those investments, together with cash held in ICG Q Limited, comprise all but an insignificant proportion of the net asset value of the subsidiary.

There has been no movement between levels for the year ended 31 December 2020. There were no changes in valuation techniques during the year ended 31 December 2020.

### 10. FINANCIAL INSTRUMENTS AND RISK PROFILE

The primary objective of the Company is to provide long-term capital appreciation by investing predominantly in companies based in India. The investment policy permits making investments in a range of equity and equity linked securities of such companies. The portfolio of investments comprises of listed Indian companies, predominantly mid cap and small cap.

The specific risks arising from exposure to these instruments and the Investment Manager's policies for managing these risks, which have been applied throughout the period, are summarised below:

#### Capital management

The Company is a closed-ended investment company and thus has a fixed capital for investment. It has no legal capital regulatory requirement. The Board has the power to purchase shares for cancellation thus reducing capital and the Board considers on a regular basis whether it is appropriate to exercise such powers. In the year ended 31 December 2020, the Board determined that it was inappropriate to exercise such powers, although continuation of these powers will be sought at the Annual General Meeting.

The Board also considers from time to time whether it may be appropriate to raise new capital by a further issue of shares. The raising of new capital would, however, be dependent on there being genuine market demand.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 10. Financial instruments and risk profile (continued)

#### Market Risk

Market price risk arises mainly from the uncertainty about future prices of the financial instrument held by the Company and its subsidiary, ICG Q Limited (“the Group”). It represents the potential loss the Group may suffer through holding market positions in the face of price movements.

The Group’s investment portfolio is exposed to market price fluctuations which are monitored by the Investment Manager in pursuance of the investment objectives and policies and in adherence to the investment guidelines and the investment and borrowing powers set out in the Admission Document. The Group’s investment portfolio is concentrated and, as at 31 December 2020, comprised investment in less than 35 companies. Thus, the Group has higher exposure to market risk in relation to individual stocks than more broadly spread portfolios.

The Group’s investment portfolio consists predominantly of mid cap and small cap listed Indian securities, and thus the effect of market movements is not closely correlated with the principal market index, the BSE Sensex. The BSE Mid Cap Total Return Index provides a better (but not ideal) indicator of the effect of market price risk on the portfolio. Assuming perfect correlation, the sensitivity of the Group’s investment portfolio to market price risk can be approximated by applying the percentage of funds invested (2020: 90.36%; 2019: 94.94%) to any movement in the BSE Mid Cap Total Return Index. At 31 December 2020, with all other variables held constant, this approximation would produce a movement in the net assets of the Group’s investment portfolio of £10,774,000 (2019: £9,452,000) for a 10% (2019: 10%) movement in the index which would impact the Company via a fair value movement of the same magnitude in its holding in ICG Q Limited and its investments.

#### Foreign currency risk

Foreign currency risk arises mainly from the fair value or future cash flows of the financial instruments held by the Group fluctuating because of changes in foreign exchange rates. The Group’s investment portfolio comprises of predominantly Rupee denominated investments but reporting, and in particular the reported Net Asset Value, is denominated in Sterling. Any appreciation or depreciation in the Rupee would have an impact on the performance of the Company. The underlying currency risk in relation to the Group’s investment portfolio is the Rupee. The Group’s policy is not to hedge the Rupee exposure.

The Group may enter into currency hedging transactions but appropriate mechanisms on acceptable terms are not expected to be readily available.

At 31 December 2020, if the Indian Rupee had strengthened or weakened by 10% (2019: 10%) against Sterling with all other variables held constant, pre-tax profit for the period would have been £10,115,000 (2019: £9,923,000) higher or lower, respectively, mainly as a result of foreign exchange gains or losses on translation of Indian Rupee denominated financial assets designated at fair value through profit or loss in ICG Q Limited, the consequent impact on the fair value of the Company’s investment in ICG Q Limited and in the Company’s investment portfolio.

#### Credit risk

Credit risk arises mainly from an issuer or counterparty being unable to meet a commitment that it has entered into with the Group. Credit risk in relation to securities transactions awaiting settlement is managed through the rules and procedures of the relevant stock exchanges. In particular settlements for transactions in listed securities are effected by the custodian on a delivery against payment or receipt against payment basis. Transactions in unlisted securities are effected against binding subscription agreements.

The principal credit risks are in relation to cash held by the custodian. Kotak Mahindra Bank Limited (“Kotak”) acts as the custodian to the Group. The aggregate exposure to Kotak at 31 December 2020 was £2,047,000 (2019: £5,182,000).

Kotak acted as custodian of the Group’s assets during the period. The securities held by Kotak as custodian are held in trust and are registered in the name of the Group. Kotak has a long term credit rating of AAA (CRISIL Ratings – a S&P company).

## NOTES TO THE FINANCIAL STATEMENTS (continued)

### 10. Financial instruments and risk profile (continued)

#### Interest rate risk

Interest rate risk represents the uncertainty of investment return due to changes in the market rates of interest. The direct effect of movements in interest rates is not material as any surplus cash is predominantly in Indian Rupees, and foreign investors are not permitted to earn interest on Rupee balances.

#### Liquidity risk

Liquidity risk arises mainly from the Group encountering difficulty in realising assets or otherwise raising funds to meet financial commitments. As the trading volume on the Indian stock markets is lower than that of more developed stock exchanges the Group may be invested in relatively illiquid securities. The Group has no unlisted securities and its focus is to invest predominantly in mid and small cap listed stocks. However, there remain holdings where there is relatively little market liquidity, which may take time to realise. The Directors do not believe that the market is inactive enough to warrant a discount for liquidity risk on the Group's investment portfolio.

ICG Q Limited seeks to maintain sufficient cash to meet its working capital requirements. The Directors do not believe it to be appropriate to adjust the fair value of the Company's investment in ICG Q Limited for liquidity risk, as it has the ability to effect a disposal of any investment in ICG Q Limited's investment portfolio at the prevailing market price and the distribution of proceeds back to the Company should it so wish.

All liabilities are current and due on demand.

#### Taxation risk

Taxation risk arises mainly from the taxation of income and capital gains of ICG Q Limited and the Company increasing as a result of changes in the tax regulations and practice in Guernsey, Mauritius and India. The Company and ICG Q Limited are registered with the Securities and Exchange Board of India ("SEBI") as a foreign portfolio investor ("FPI") with a Category I licence, and ICG Q Limited holds a Category 1 Global Business Licence in Mauritius and has obtained a Mauritian Tax Residence Certificate ("TRC") which have been factors in determining its resident status under the India-Mauritius Double Taxation Avoidance Agreement ("DTAA") and General Anti Avoidance Rules ("GAAR") under the Income Tax Act 1961 ("ITA").

However, with effect from April 2017, the DTAA was amended such that the advantages of investing in India via Mauritius were removed and capital gains arising from investments in Indian companies are subject to Indian Capital Gains Tax regulations. Consequently, tax on short term capital gains (for investments held less than 12 months) of 15% and long-term capital gains (for investments held for 12 months or longer) of 10% apply to the investment portfolio.

The Group seeks to minimise the impact of these changes in the taxation rates applicable to its capital gains by maintaining its investment strategy of investing in a concentrated portfolio for long term capital appreciation. There is no capital gains tax accrual at 31 December 2020 (2019: Nil).



## 11. RELATED PARTY TRANSACTIONS AND MATERIAL CONTRACTS

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions.

The Directors are responsible for the determination of the investment policy and have overall responsibility for the Company's activities. Directors' fees are disclosed in the unaudited Directors' remuneration report.

From 1 July 2020, the Investment Manager is entitled to receive a management fee payable jointly by the Company and its subsidiary equivalent to the lower of 1.25 per cent per annum of the aggregate value of its assets less current liabilities or 1.25 per cent per annum of the average daily market capitalisation of the Company, calculated and payable monthly in arrears.

From 1 July 2019 to 30 June 2020, the investment management fee was equivalent to 1.25 per cent per annum of the aggregate value of its assets less current liabilities, calculated and payable monthly in arrears. The Investment Manager earned £664,000 in management fees during the year ended 31 December 2020 (2019: £1,472,000) of which £98,000 was outstanding at 31 December 2020 (2019: £106,000).

Under the terms of the Administration Agreement, Apex Fund and Corporate Services (Guernsey) Limited is entitled to a minimum annual fee of US\$41,000 or a fee of 5 basis points of the NAV of the Company, whichever is greater. The Administrator is also entitled to reimbursement of all out of pocket expenses recoverable by way of a fixed disbursement charge of US\$50 per month excluding all international calls and courier. The Administrator earned £42,000 for administration and secretarial services during the year ended 31 December 2020 (2019: £43,000) of which £10,000 was outstanding at 31 December 2020 (2019: £16,300).

## 12. CONTINGENT LIABILITIES

The Directors are not aware of any contingent liabilities as at 31 December 2020 and at the date of approving these financial statements.

## 13. SUBSEQUENT EVENTS

There have been no material events since the end of the reporting period which would require disclosure or adjustment to the financial statements for the year ended 31 December 2020.

India Capital Growth Fund  
1 Royal Plaza  
Royal Avenue  
St. Peter Port  
Guernsey GY1 2HL

[www.indiacapitalgrowth.com](http://www.indiacapitalgrowth.com)

India Capital  
GROWTH FUND